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\*10p



Taylor Woodrow

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## NEWS SUMMARY

### GENERAL

### BUSINESS

## Money control charges in City

**WALL STREET** advanced 13.78 to 1,009.21, the highest closing level for more than three years. The heaviest trading in a month carried the Dow

Ten summonses, involving charges under the Exchange Control Act, 1947, have been issued in the City of London against Mr Ernest Brauch. The summonses, which are believed to have originated and served against Mr Brauch, a property dealer, last Tuesday, are returnable at the Guildhall Justice Rooms on April 12, writes Margaret Reid.

The charges generally concern transactions involving the premium dollar market through which British people make investments in shares and property abroad. Back Page

### World pays tribute to Monty

As tributes poured in to London from throughout the world to Field Marshal Viscount Montgomery of Alamein who died aged 88, at his Hampshire home yesterday, it was announced that the soldier, who fought the heart of his men like no other British military leader since Wellington, is to be buried after a funeral with full military honours at St George's Chapel, Windsor, on April 1.

Among those paying tribute was Herr Manfred Rommel, Lord Mayor of Stuttgart, son of Field Marshal Erwin Rommel, the Desert Fox. He said his father had regarded Monty as a superb strategist who left nothing to chance.

### Liberal Chief Whip resigns

Mr Cyril Smith resigned last night as Liberal Chief Whip for medical reasons. He is to be succeeded by Mr Alan Beith, MP for Berwick-upon-Tweed. Mr. Smith has been advised by his doctors to lose weight. Page 19

### African leaders in Zambia talks

The Presidents of Mozambique, Botswana, Tanzania and Zambia met near Lusaka, Zambia, yesterday to discuss future Africa strategy on Rhodesia in the wake of the failure of the Smith-Nkomo talks. Back Page

### Convictions in 'Lump' tax case

Eight men were convicted at the Old Bailey last night of being involved in a plot to cheat the Inland Revenue over wages of workers in "the lump" section of the building industry between 1972 and 1974. Two of the men, senior executives of J. Murphy and Sons of North London, the company which was also found guilty of plotting to defraud the Inland Revenue, is 75 per cent owned by London and Northern Securities. Sentence will be passed to-day.

### Bomb charges

A 45-year-old woman and a 28-year-old man, both from Ireland, who were charged yesterday at Lavender Hill police station, Battersea, south London, with conspiracy to cause bomb explosions, are to appear at South Western Magistrates' Court to-day.

### Bewbush move

The Royal Institution of Chartered Surveyors is to refer the case of the conduct of 16 partners of estate agents Weller Easer at the time of the Erm Bewbush land deals in its disciplinary Board. Page 8

### Briefly ...

Krister H. French entry in the FT Clipper Race, is expected to arrive at Dover to-day.

Winchester College scholarship funds are in benefit from the £150,000 sale of Sir Thomas More's Morte d'Arthur to the British Library. Page 7

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pounds unless otherwise indicated)

	Rises	Falls
Treasury 3ips 1976	1.04	+ 5
Treasury 13ps 1990	1.09	+ 1
BTC	117	+ 8
Bridges Bldgs	200	+ 4
Bernard Timpo	50	+ 3
Bright (4)	53	+ 3
Carpets Int'l	99	+ 5
Floors "New"	267	+ 5
GEC	150	+ 5
Gaso	375	+ 5
"A"	347	+ 5
GEN	347	+ 5
GTI	306	+ 4
Huth (Tom)	59	+ 6
News Int'l	171	+ 5
Parker Timber	75	+ 5
Patent Electronic	22	+ 9
Perkins Org	152	+ 7
Reardon Smith	190	+ 10
Seville Garden (J)	42	+ 7
		Premium

## Urgent talks called as strikes threaten Leyland recovery

BY PETER CARTWRIGHT AND TERRY DODSWORTH

Strikes and disputes have put Leyland cars so far behind target production rates that a special meeting of 400 senior stewards has been called for to-day in Birmingham, in an attempt to sort out the company's industrial relations problems.

This comes only days after the starting dates for pay negotiations by the Leyland Board was able to tell shareholders that the company as a whole had broken even during its first five months under State majority ownership.

These five months took RL up to the end of February, but the production problem since then has blown the company off course, with its market share dropping back sharply in about 20 per cent in the early part of March.

In addition, Leyland Cars' investment programme, frozen late last year until next month, has been placed in jeopardy again. The company has made it known that it is unlikely to begin signing off many new contracts until late summer—a policy attacked yesterday by the machine tool industry. (Page 9)

Partly as a consequence of this freeze, BL is unlikely to take up its next tranche of Government finance—a £100m. loan due in June—until September.

So far only Land-Rover and Range-Rover output has been halted, but there is growing concern in Leyland Cars over the impact of the Government's £6 million limit on the management's ability to rationalise pay structures.

Moves towards rationalisation were only agreed by unions on June 20, but they could be stepped up two or three times over the course of 12 to 18 months, to bring about common

starting dates for pay negotiations by the Leyland Board was able to tell shareholders that the company as a whole had broken even during its first five months under State majority ownership.

The delay in the implementation of the programme has heightened suspicions that individual factory managements are hiding behind Government legislation, and there are also complaints that hard-won differentials are being eroded.

Lord Ryden, chairman of the National Enterprise Board, gave a firm warning in shop stewards before Christmas. Mr. Derek Whittaker, managing director of the Cars Division, announced at the same meeting the suspension

of further investment until productivity improved.

Since then production has been edging upwards to 97 per cent of target levels.

Heartened by output results in the first two months of this year, Leyland Cars mounted an ambitious advertising programme. As in the past, this is once again in danger of being frustrated because the company has insufficient models in dealers' hands with which to sustain the programme.

Leyland International has won the lowest ebb for months, and supply of Leyland Marathons valued at over £6m. The order book is for 200 tractor units, complete with trailers.

At the eight Rover factories—one at Cardiff, the other seven in the Midlands—a ten-day strike by 400 toolmakers has halted Land Rover and Range Rover production.

At Triumph factories in the Coventry area another 350 toolmakers are demanding parity with toolmakers, and because of picketing 800 are laid off.

Elsewhere toolmakers at Leyland's Birmingham transmission plant are refusing to work new machines which have been operated by staff demoted in dealers' hands with which to a wider scale.

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With voting in the first round of the leadership contest closing at noon to-day, the Foreign Secretary's supporters cheerfully predicted that the outcome of the NEC argument would be repeated in the final results, if not in the first ballot which will be announced this evening.

Mr. Foot's campaigners calculated that he would head to-day's first round by a narrow margin. But Left-wing recognition of the fact that neither he nor Mr. Benn was likely to take the prize was reflected in their growing demands that, in future, members of the Labour Party outside the Commons should play a role in the election of the leader.

The idea had little appeal to most MPs, however, who were calculating yesterday whether Mr. Roy Jenkins or Mr. Denis Healey would be able to mount an effective challenge to the favourite, Mr. Callaghan, in the second ballot, which will close next Tuesday.

Both Mr. Benn and Mr. Crosland are expected to bring up the rear and face elimination in to-day's vote.

Gromyko in London, Page 6

Parliament Page 19

A look at three Labour Chancellors, Page 23

E in New York

March 24 Previous

1st 51,022,000 51,022,000

1 month 0.2475-0.25 0.25-0.25

4 months 2.20-2.25 2.20-2.25

12 months 7.25-7.50 7.35-7.50

## Callaghan men win skirmish in NEC

BY PHILIP RAWSTORNE

MR. JAMES CALLAGHAN and Mr. Michael Foot, the two principal contenders in to-day's first ballot for the Labour leadership yesterday led opposing sides in a National Executive Committee argument over the rights of local parties to replace their MPs.

The Foreign Secretary, supported by Mr. Harold Wilson, defeated Mr. Foot, who was backed by Mr. Anthony Wedgwood Benn, by 14 votes to 11.

The eve-of-ballot tussle centred on a Left-wing motion which would have required MPs to submit to re-selection by their constituency parties before the General Election.

Mr. Callaghan said that MPs should be protected against the threat of extremist infiltration and added, for good measure, that he regretted the existence of sectional groups in the party. But Mr. Foot countered firmly that the proposal would strengthen the position of

MPs by protecting them from

rumours that a military takeover was imminent because of the continuing inability of Sra. Peron's Government to deal with political violence which has claimed 1,200 lives in recent years, and the crippling economic consequences of an inflation rate running at an estimated annual rate of 475 per cent.

The coup followed weeks of rumours that a military takeover was imminent because of the continuing inability of Sra. Peron's Government to deal with political violence which has claimed 1,200 lives in recent years, and the crippling economic consequences of an inflation rate running at an estimated annual rate of 475 per cent.

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## WORLD TRADE NEWS

## British prospects in Brazil

BY DAVID WHITE, BRAZIL CORRESPONDENT

**THE BRAZILIANS** are anxious how, for port improvement and hit by unemployment. Com- for Britain's \$7m. exports of to squeeze every drop of political and medical gadgetry. Other projects in which the rules are rife, despite the fact that Brazil is one of the largest but just subject to 300 per cent. significance out of President Ernesto Geisel's visits in the Brazilians are counting on that Brazil is one of the largest co-operation include a new steel complex in Minas Gerais State and the \$15bn. Serra do Carajás project, one of the largest in world per capita, is set-marked for British Steel. The U.K. is also likely to supply technology and finance for the construction of deep sea oil platforms—quite apart from British Petroleum's interest. In taking advantage of Brazil's new policy on exploration. In the past year British Government visitors have been coming to Brazil like migrant birds.

The Common Market has already overtaken the U.S. as the main market for Brazilian exports. In Britain's case, the Brazilians maintain a small advantage in trade. Brazil exported £175m. worth last year (a drop of £20m., largely accounted for by sugar), and bought £61m. worth (an increase of £18m.). The U.K. is looking on its traditional market for Brazilian primary products and has taken on increasing importance as a supplier of naval equipment—including an order for six frigates, now being completed in yards in both countries—submarines and helicopters.

Apart from this captive market, British companies are also expected to secure large orders for railway equipment and know-

for Britain's 57m. exports of payments against Common Market whisky, which are not banned but just subject to 300 per cent. duty.

Under its Generalized Preferences System.

Meanwhile, a whole series of barriers has been put up again imports into Brazil, the total of which was reduced slightly last year (from \$12.6bn. to \$12.2bn.). Since last October, the Government has cut back twice on imports by State companies, stopped duty exemptions imposed a year's deposit requirement on the value of imported goods (thus considerably increasing the cost to importers) and finally issuing a long list of "superfluous" items that do not all seek competition for local businesses and it does not want simple takeovers of Brazilian companies.

The EEC deal which Brazil signed with West Germany last year, giving it the basis for an independent nuclear industry, is held up as a prototype for the kind of trade-and-technology contract the country wants to apply in other important sectors such as transport. Britain should be able to keep out more than \$300m. worth, particularly with the built-in loopholes designed to avert bilateral feuds—such as in for a substantial share.

## Co-operation

The key word is "co-operation" rather than "trade." In other spheres, trade in both directions has been having a bumpy ride. The Brazilians feel penalised by EEC barriers, which affect a number of its exports, although the ban on meat has been lifted. Negotiations on EEC imports of Brazilian textiles have failed several times over, causing fresh concern in an industry already

## AMERICAN NEWS

## U.S. basic payments surplus of \$1.4bn.

BY JAY PALMER

The United States balance of payments, swelling slightly back into deficit in the fourth quarter last year but the U.S. still recorded its first annual basic balance of payments surplus in the year as a whole, writes David Bell from Washington.

The Commerce Department reported today that the "basic balance of payments," which is regarded as the best overall measure of long-term trends in financial and commercial transactions with the rest of the world, was \$1.4bn. in surplus in 1975, after a deficit of \$100m. in 1974. In the fourth quarter, however, the account was in the red, but only by \$4m.

This small deficit followed two successive quarters of very large surpluses and reflected increased investment abroad by U.S. companies and individuals as well as the fact that interest rates are higher in Europe than the U.S.

## Gun control Bill

A Bill that would ban cheap hand guns was brought back to life yesterday three weeks after being rejected by the House of Representatives' Judiciary Committee. Rejected on April 12, the Bill was thought to have been consigned to limbo on March 1 when the committee voted 17 to 16 to send it back to its Crime Sub-Committee. But the Sub-Committee returned it to the Judiciary Committee to-day after making amendments. Prospects were considered good for approval of the Bill by the full House of Representatives later this year. A similar gun control Bill is pending in the Senate Judiciary Committee.

## U.S.-Turkey talks

Secretary of State Henry Kissinger yesterday welcomed Turkish Foreign Minister Ismail Caglayan to Washington as "a good friend and a tough negotiator," UPI reports. Dr. Kissinger met Mr. Caglayan at National Airport and arrived from New York for two days of intensive discussions which are expected to result in an agreement between the two countries for the resumption of its military bases in Turkey and U.S. military assistance amounting to between \$200m. and \$250m. a year for a period of five years.

## Rockefeller sees Shah

Vice-President Nelson Rockefeller and the Shah of Iran met yesterday on a royal island retreat in the Persian Gulf to conduct senior level diplomatic talks, UPI announces.

An official release said that the Shah's purpose was "to discuss the present situation with His Imperial Majesty and conduct senior level diplomatic talks with high-ranking officials of the Iranian Government."

## Rolls-Royce win

Rolls-Royce Motors has obtained

court order in New York

barring Custom Cloud Motors,

Inc., of Florida from manufacturing \$3,000 kit which makes a

Chevrolet Monte Carlo look like a Rolls, UPI reports. In granting the motion for a temporary injunction, Manhattan Federal Judge Thomas J. Griesa said that he found "without hesitation" that the kit, including an exact replica of the Rolls-Royce hood, "falsely represents that its origin is Rolls-Royce."

## Concorde trials

U.S. Transportation Secretary William Coleman said in an interview published in Paris yesterday that it was in the U.S. interest to give the Concorde supersonic airliner a trial run at New York's Kennedy airport. Mr. Coleman, an aviator with the independent daily *Le Monde*, also argued that Kennedy could be in position as the major U.S. departure point for Europe if it kept Concorde out.

## Chile loan decision attacked

## Lockheed's settlement with SEC meets snags

NEW YORK March 24

Both the SEC and Lockheed confirmed that the agency had agreed to settle its dispute over disclosure of foreign payoffs and the naming of bribe recipients appear to have been dashed, at least for the moment.

At the same time and apparently purely by coincidence, the U.S. Justice Department let it be known that it is investigating charging companies which have made foreign payoffs under criminal law. Until now, it has been generally assumed that charges would be confined to tax returns.

The Justice Department said that it was conducting a number of investigations into certain companies' actions. An official added that the pact signed with the Japanese Government over exchange of information about Lockheed could serve as the basis for similar agreements with other countries.

Late last night Braniff Airways reached an agreement with the Civil Aeronautics Board to settle its use of SEC funds to make contributions to both domestic and other foreign officials. The airline agreed to a civil penalty fine of \$300,000.



## ICL small computer orders

By Christopher Lorenz

A NEW measure of the international success of International Computer's smallest system, the 2903, emerged yesterday with the news that ICL has now booked 200 French orders for it.

The British company has taken orders for about 1,400 such systems all over the world in the past year since it was launched. About two-thirds of the cumulative order book of almost £100m. has been for export.

The new £25,000 French order is for the recently-launched 2903/20, the bottom of the 2903 range, and is for Air Alpes, the regional airline.

The success of the 2903, which has surpassed even ICL's expectations is doubly significant. It underlines the way international demand for small computers is growing much faster than for medium-sized machines—a trend recognised by the entire computer industry. See Page 14: "Riding the saddleback"

## Chrysler threatens to go it alone in Australia

BY KENNETH RANDALL

CHRYSLER Australia threatened the consortium plan and it seems likely that without it the Japanese manufacturers may not be prepared to take part.

Chrysler has given both the Government and the two Japanese companies a deadline of July 31 for a definite decision.

The company statement said its consortium proposal remained its first preference but it was prepared to enter into a partnership with either Toyota or Nissan if this did not eventuate. The company said that costing was completed for the project and planning well advanced.

## Strike halts shipping

BY KENNETH RANDALL

ABOUT 150 ships are immobilized around the Australian coast because of the congestion at the docks.

The strike affects 22 ships in Melbourne, 20 at Port Kembla, 23 at the West Australian iron ore ports of Dampier and Port Hedland, and 32 more along the West Australian coast. More are held up in North Queensland ports.

In Sydney 37 ships are affected by a strike of tug crews and linemen who are claiming breaches of their working conditions by employers. Many are at anchor outside Sydney harbour.

CANTERBURY, March 24.

## U.S. steps up Dutch sales

BY MICHAEL VAN OS

THE AMERICAN Chamber of Commerce in the Netherlands exports, but were slightly up in its annual report published on 1973 levels. It said that Dutch direct investments in the U.S. rose from \$2.5bn. and 1973 to \$2.8bn. and 1974, placing Holland as the third largest investor in the U.S. after the U.K. and Canada. Much of the investment was in the petroleum industry. At the end of 1974, U.S. investments in Holland were valued at \$3.2bn. (\$2.4bn.), of which about half was in petroleum-related industries.

## U.K. bids for Japan's offshore market

BY MARGARET HUGHES

NOW THAT the North Sea shore equipment exhibition in Tokyo is beginning to flatten out, the Department of Energy's Offshore Supplies Office (OSO) has for some time been investigating the export possibilities for British offshore technology. One of the markets which it considers to have good potential is South East Asia, and Japan in particular with a "multi-million pound market" to be tapped. To pinpoint the opportunities there for British suppliers the British Overseas Trade Board has just published a market research report prepared by Peat Marwick Mitchell in Tokyo. In February of next year it is OSO itself sees the best also staging an oceanic and off-potential in the production rather

AMSTERDAM, March 24.

in economic relations. Quoting the latest available figures, it said that Dutch direct investments in the U.S. rose from \$2.5bn. and 1973 to \$2.8bn. and 1974, placing Holland as the third largest investor in the U.S. after the U.K. and Canada. Much of the investment was in the petroleum industry. At the end of 1974, U.S. investments in Holland were valued at \$3.2bn. (\$2.4bn.), of which about half was in petroleum-related industries.

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The report claims that British companies have been unenthusiastic about developing joint projects with Japanese companies. But it urges them to do so since they would gain a much more advantageous position. It is pointed out that there is ample opportunity for British companies to include technical licensing agreements, joint ventures, or other forms of co-operation with Japanese companies.

The Japanese Market for Oceanic and Off-Shore Equipment is available to British manufacturers, price £20 post free, from the Central Library, 1, Victoria Street, London.

GERMAN-USSR trade rises

BONN, March 24.

WEST GERMANY to-day reported a steep increase in trade with the Soviet Union in the first quarter of this year.

West German exports to the Soviet Union rose by 48 per cent in January compared with the same month last year while imports from the Soviet Union increased by 40 per cent, the Ministry said.

In 1975 trade between the two surpassed DM10bn. (22bn.) for the first time. West German exports rose by 48 per cent to nearly DM7bn. against imports of DM3.2bn. giving it a trade surplus of DM3.7bn.

Reuter

## DEVELOPMENT IN NORTHERN BRAZIL

## Bahia believes in miracles

BY DAVID WHITE, RIO DE JANEIRO CORRESPONDENT

SALVADOR, capital of Bahia, and a port dominated by a cliff-top town of baroque churches and cobbled streets, has rapidly become the industrial heavyweight of northern Brazil.

Closed in 15m. people now live there. It was Brazil's first city and its first capital, put out pasture 200 years ago in favour of Rio de Janeiro, but clinging to a cultural heritage that other Brazilian cities lack.

Today Salvador is a concentration of industry. The shopwindow projects were all started under the last Governor, who

found that poisons mercury waste from electrolytic processes was floating up against the stilted shacks of the Alagados (literally "waterlogged"), slum district where the main economic activity is collecting seashells. The workers are strictly political terms, the opposition is making

much of the possibility that some information received and that the Government has gone back on its word to restrict the flow and use of information material in Lockheed's possession to strictly judicial purposes.

The opposition, led by Japan's Socialist Party, has been demanding immediate and full disclosure of all information on bribery and corruption obtainable in the U.S. which implicates Japanese politicians or officials.

However, in strict political terms, the opposition is making quietly impressed and that the Government has gone back on its own undertaking about full disclosure, which are now readily presented as having had a tongue-in-cheek quality.

The result of all this seems certain to be that the four Opposition parties will continue their boycott of Diet proceedings except for their undertaking to assemble next week to enact a 40-day stoppage budget. There is a distinct prospect that the party as a whole could suffer heavy losses at the general election in April in which most of the cabinet will be increasingly

the end of the year.

While Lockheed is obviously a hot potato for the ruling Liberal Democratic Party, it is one that Mr. Mikl himself clearly would still feel he can get some political advantage from bearing in mind his own reputation as the party's "Mr. Clean."

However, he remains with the dilemma that if too little information comes out, he could easily forfeit his reputation, while, on the other hand, if the results of investigations are highly damaging to the LDP, the party as a whole could suffer heavy losses at the general election in April in which most of the cabinet will be increasingly

the end of the year.

Rep. Reuss' letter may well revive concern within the Bank about the difficult problem of the "politicisation" of loans.

Supporters of the Bank's position argue that once one loan source is withheld for political reasons there are many others that might be challenged and this would give rise to severe problems.

But the Bank's opponents have argued that the Bank had adopted a double standard in Chile in favour of a Right-wing regime

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## OVERSEAS NEWS

## AMINA'S MISFORTUNES

## oil frasco—and st illusions—or Indonesia

ANISH MACDONALD

INDONESIAN Government fear that the legacy of recently sacked State oil Gen. Ibnu Sutowo may bring \$10.5bn in debts "payable over few years."

The figure of \$10.5bn is the total the State oil corporation is in fact responsible for.

On top of that come amounts of money owing on various contracts, credit lines and promissory notes.

A major component of liabilities is the large oil tankers bought and sold by Lt-Gen. Ibnu to ECN in Japan oil trade.

Ibnu has been given some \$2,000 barrels a day of current totals.

A nation which had seen net foreign earnings from oil rise 88 per cent in 1972/73, 60 per cent in 1973/74 and 312 per cent in 1974/75 suddenly saw the growth rate slip back to about 17 per cent in the 1975/76 year ending this month.

The levelling off contributed to cost-cutting in the Pertamina development programme last year—the rescue operation pro-

gressed. Schemes such as the Batam Island enterprise near Singapore were put into neutral.

The Krakatau Steel plant in West Java had its planned capacity cut to one quarter of Ibnu's goal and some \$750m trimmed off the price in re-negotiations with German contractors.

Negotiations have begun with domestic and foreign creditors of Pertamina and non-oil activities have been shifted off to more appropriate Government departments. Yet officials say the development programme is still far from coherent. They say that one project, a liquified natural gas plant, being built by Japanese interests has now overrun its original cost estimate by \$430m.

President Suharto has been thrust into a year of austerity, embarrassingly as Indonesia begins preparing for its general elections in May next year. Public spending above a small rise compared to past years, and many private firms owed money by Pertamina have been placed in difficulties.

The squeeze will particularly hit the Indonesian armed forces. Suharto achieved the remarkable task for a military government of postponing nearly all re-equipping spending in favour of civil development. One defence analyst here estimates that Suharto has spent only a few million dollars on foreign exchange arms since coming to power. Following the communist victories in Indochina last year the armed forces now want to replace their 15-year-old weapons with modern transport aircraft, helicopters, vehicles, radar and communications gear.

Nationalist groups who have always been suspicious of Suharto's policy of allowing in foreign capital and companies also see Indonesia's renewed dependence on foreign loans somehow confirming their view.

One economist here comments: "If they are right. They've been saying that Suharto was mortgaging the country's future to the western capitalists. Now it's happened."

So far the Pertamina crisis has not appeared to have affected capital inflow to Indonesia and officials say that as long as oil production and prices stay where they are the economy has a "shock absorber."

Still, the full impact of the Pertamina affair has not yet permeated through the Government, in terms of lowered expectations. "We have lived with the illusion that Pertamina could pipe money into all kinds of projects," one senior Government figure said. "... until the bill was presented."

The lost illusions may include the hope that oil would some day lift Indonesia out of the ranks of the world's poorest nations. It so, the political effects of the crisis on the confidence and legitimacy of Suharto's new order can now be imagined.

Pertamina is believed to have a shortfall in oil as "industrialised" countries went into recession in 1974. Oil production fell 1.4m barrels a day in 1974, slid back to about 1.2m a day early last year and only got back to 1.2m at the beginning of this year.

Pertamina's problem was created by a shortfall in oil as "industrialised" countries went into recession in 1974. Oil production fell 1.4m barrels a day in 1974, slid back to about 1.2m a day early last year and only got back to 1.2m at the beginning of this year.

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## HOME NEWS

## Mortgage subsidy scheme commended by Labour

MICHAEL CASSEL, BUILDING CORRESPONDENT

ITION of existing forms of tax relief and a "relief should be ended, and that inquiry into the work-scheme should be introduced. building societies are This would limit the help to recommendations come home buyers to that currently in the Labour Party's enjoyed by the basic rate taxpayer, through low start-mortgages and similar schemes. The plans, if implemented, would be phased in to avoid hardship for people with existing heavy commitments. The possibility, however, of clawing back relief from higher rate tax payers would be considered.

On the general role of building societies, the Committee says that an "inquiry into their operations should be begun, with a view to making them adopt more flexible lending policies on older properties and towards semi-professional workers."

Committee has recommended a 25-year, £10,000 mortgage at 5% per cent, and does not 11 per cent, relief for owners of property in every detail. It was £16,571 for the owner paying tax at the rate of 25% on the basic rate. The research staff has suggested that the total phasing out of current set at £25,000, should be lowered to a figure nearer the £10,000 mark. The new subsidy scheme, however, rejected at average level of house prices, was allowing for regional variations, wrote their proposals. The new subsidy scheme, according to the committee, to be directed where they are most needed.

## CI threatens more staff reductions

OUR INDUSTRIAL STAFF

petrochemicals division, similar to Teesside, has drastic warning to ICI fibres. A reduction of about a third in employment levels, about 16,000 reduction in staff in the U.K. coupled with a productivity improvement of about 25 per cent, is sought up to 1980. The fibres division lost £31m. last year.

The petrochemicals division, which is expected to cover the next ten years, Board says that to achieve must invest more than and earn money well above division's historical performance.

Board, in its statement, that "the most important of the division's operational performance is well up to standards of its competitors. It says, are in high-technology employing substantially fewer people to produce the same volume.

The indications show that improving and will continue to improve their efficiency. In this gap means investment at a similar rate to compare, coupled with gradual expansion in numbers," the Board statement follows a new common interest groupings.

## Fuel price subsidies warning by BSC

DAVID FISHLOCK, SCIENCE EDITOR

JUVENTUS interference in the industry's fuels could lead to wrong investment decisions, an executive of the British Corporation asserted last

subsidiaries of the industrial consumers at the expense of the U.K.'s major assets" to available for export.

Dr. Barnes, speaking in Cardiff, was giving the John Player lecture of the Institution of Mechanical Engineers, on the energy involved in producing engineering materials.

Arbitrary price changes in the relative price of coal, oil, gas and electricity should be avoided, he said, for natural gas,

which could not be exported without the acquisition of expensive facilities to liquefy and transport the fuel.

Natural gas could be used to reduce the capital to be invested in plant and specifically in pollution control equipment. Such a use would leave equivalent amounts of U.K. oil and coal available for export.

Dr. Barnes, chief scientist of the U.K. should invest its energy resources to then its industrial infrastructure and produce greater wealth.

He said, the point had greatest relevance, for natural gas, said.

As a business enterprise or as a private individual if you make a mess of things the Government gives you money but if you get it right and succeed then the Government takes money away from you—until the next time around where the very successful can't afford to stay in the country."

Describing the continuous attack on managerial incomes as dangerous and short-sighted, Mr. Plastow claimed that many of those involved in the remarkable successes at Rolls-Royce in the last two years had seen their living standards fall.

Please let's not shackles our business potential in this country with doctrinaire, taxation formulas that went initiative and demoralise the successful," he pleaded.

Director of the Rolls-Royce, who was considerably less overseas post-war leadership but better post-taxation. "In this case the man and his undoubted ability to further his nation's business placed him in a position he wished he had not been successful," said Mr. Plastow.

He had the management

technological potential for a dramatic and exciting sound as a nation if only the Young Businessman of the Year award was itself were rewarded for doing a useful incentive.

Men and Mates Page 22.

British Caledonian now fly to Algiers twice a week (Monday and Thursday) scheduled flights from London-Gatwick.

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"SCHOLARSHIP" cost of education at independent schools and the effect of taxation. It is the policy of the provided by the £150,000 of its manuscript of Sir Malory's *Morte d'Arthur*, British Library, bounces the sale yesterday. Sherfield, the warden of the governors of the British Museum and other bickered that the proposed would be set aside to help mentally able boys whose would otherwise be able to afford the college's fees. A view of the supply rising of Arthur.

## Canvey safety probe of oil refinery plan

BY RAY DAFTER, ENERGY CORRESPONDENT

PLANS FOR a 4m-ton-a-year oil refinery jointly with the U.S.-based Murco Petroleum group, have been held up while the Government carries out a safety study of the area.

The decision, by two Government Ministers, follows a planning inspector's recommendation that planning permission for the refinery should be revoked.

United Refineries, a division of the Italian ENI oil concern, was given permission to build the refinery in 1973.

At one stage United Refineries discussed with Occidental the possibility of building a joint refinery of 10m. tons capacity. This idea was later shelved; however.

The refinery proposals have been fought for by a group headed by Sir Bernard Bolton, Conservative MP for South-East Essex. He claimed the latest decision was "a victory not only for Canvey but for every potentially endangered community in the country—a victory for common sense."

Canvey Island already has one of the largest concentrations of gas, chemical and oil storage in Britain. At the western end of the island there are four large storage areas of flammable gases and liquids. British Gas Corporation's methane terminal; Texaco's wharves depot; London and Coastal Oil Wharves depot; and a 6m-ton oil refinery under construction by Occidental. There are two further refineries nearby at Canvey.

ENI, which plans to develop Thurrock.

The inspector, Mr. W. G. Inslow, told the Minister that although risks of fire, explosion, pollution, tanker traffic and navigation were not sufficient grounds individually to justify revocation, he overall risk justified such action.

The fire and explosion assessor in the inquiry had maintained that although in-plant safety measures at the refinery were likely to be greater than most, there was a risk of an interaction between the various installations in Canvey.

ENI, which plans to develop Thurrock.

## Food from oil idea for Britain

## Shippers take hard line on U.K. yards

BY JOHN WYLES, SHIPPING CORRESPONDENT

NORTH SEA OIL could be converted into food enabling Britain to feed herself, a professor suggested yesterday.

Prof. John Hudson, former director of the Long Ashton Horticultural Research Station, in a lecture at the Royal Society of

Refineries is still anxious to go ahead.

In the mid-1970s, when the

refinery was first mooted as a

2m-ton a year plant, the cost

was estimated to be £40m. to

£50m. The proposed refinery

would cost between £100m. and

£200m. to build the refinery in 1973.

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These will make much more

efficient use of our land, and ships

reduce our dependence on non-

oil fuel, which we must one day

learn to use much more con-

siderately."

Prof. Hudson said that during

the last war calculations on how

far Britain could feed herself

orders placed by British ship-

owners' leaders shortly to dis-

pute the orders crisis. Mr. Bolton

repeats the ship

owners' case that they have been

taking up to 75 per cent of

British shipbuilding output in

recent years.

GOVERNMENT hopes that "It is doubtful if it would be beneficial to the long-term interests of British shipowners to be placed significantly by some still further their dependence on British owners," he adds.

Meanwhile, the market for orders will be discussed at another meeting between shipowners and shipbuilders' representatives in the middle of next month.

• A warning that the Russian cargo and liner fleet is threatening the viability of Western shipping services is issued to-day in a survey by Lambert Bros. Shipping.

Undercutting of freight rates by the Russians, aided by the East Europeans and by some developing countries, is making the Western liner sector insolvent—and ripe for subsidies or public ownership, the survey said.

*World Trade Review and Outlook*, No. 12, Lambert Bros. Shipping Ltd., P.O. Box 431, 33, Eastcheap, London, EC3P 3HL. Annual subscription £17.50.

## Vauxhall prices

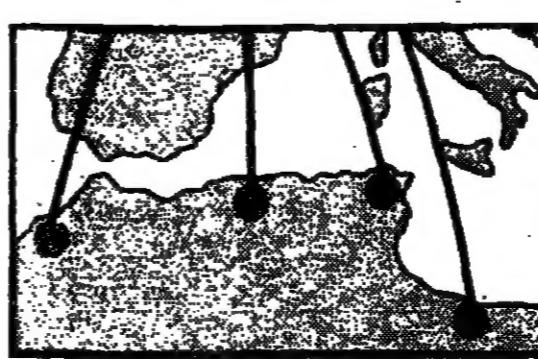
The new Vauxhall VX range, which was announced in the autumn and becomes available this month, will cost between 5 per cent, and 7 per cent, more than the Victor, which it replaces. Total prices are: VX 1800 £2,581 (Victor price £2,408); VX 2300 £2,788 (£2,570); VX 1800 estate, £2,903 (£2,807); VX 2300 estate, £2,920 (£2,768).

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## HOME NEWS

**Goodman accuses Press commission of error**

By MICHAEL THOMPSON-NOEL

**THE Royal Commission on the** Press was accused yesterday of a "lamentable error of judgement" in not including in its interim report on the immediate financial pressures in Fleet Street a review of the national newspaper industry's severe industrial relations problems.

The accusation was made by Lord Goodman, chairman of the Newspaper Publishers Association, during evidence to the commission in London.

Industrial relations were of vital financial importance to the industry, said Lord Goodman. The matter could not be dealt with by "brushing it under the carpet."

He told the commission's chairman, Prof. Oliver McGregor: "I think it was a lamentable error of judgement not to include something on industrial relations in the interim report."

Lord Goodman said that one newspaper had been unable to publish last week on the day of the commission's interim report because of a dispute over the omission of something that had been written. He deplored the notion that because of that omission a "grave loss" could be caused by "trigger-happy" behaviour.

Lord Goodman told the commission that he knew of no complaints about Fleet Street's official disputes procedures, although in the last efforts to improve general industrial relations had come up against the brick-wall of demanning. Now that Fleet Street was in great difficulties, he was having to face up to this problem.

He told the commission: "We hope that at the end of the day you will review the social nature of newspapers and their need for preservation as great social institutions."

After the hearing, Prof. McGregor said: "Having commissioned a very extensive and highly professional survey of Fleet Street's labour problems from ACAS, we did not feel it our duty, at this point, to venture into the very deep waters of Fleet Street labour relations."

Prof. McGregor said he did not think it appropriate for the commission at this stage to advance its views on Fleet Street's labour situation without the benefit of the ACAS data.

Lord Goodman disagreed. The matter was far too urgent, he said, to wait. Fleet Street man-

report was expected to be ready by June.

Last week's interim report stated, in part: "There is an urgent need for the NPA to be more effective as an organisation on the publishers' side for dealing with industrial relations; there is no less need for greater cohesion between and within individual unions. We note that the desirability of establishing one union in the printing industry has often been suggested, and we shall return to this issue in our final report."

**Threats**

Earlier, Mr. Rees-Mogg, editor of The Times, told the commission that both the prospect of a journalists' closed shop and the current trend towards scandal-mongering on the part of some newspapers were threats to the future freedom of the Press.

Mr. Rees-Mogg also spelt out his attitude towards negotiations on the proposed voluntary Press Charter. He said he could not enter the negotiations because they might impinge upon the independence of The Times. This independence was an absolute.

The terms for the negotiations were neither fair nor proper and he could not be bound by them.

The National Union of Journalists, on the other hand, could enter the negotiations in the knowledge that if the talks broke down, formulation of the charter would pass to Mr. Michael Foot, a Secretary of State who had shown himself "wedded to the trade union view of the matter."

The prospect of a journalists' closed shop under the terms of the Government's Trade Union and Labour Relations (Amendment) Bill, said Mr. Rees-Mogg, was a threat to an editor's independent right to commission the best-informed articles available and might therefore prejudice the freedom and the conduct of newspapers.

**Urgent**

The report published last week pointed out that before the commission's interim inquiry was launched, the Advisory Conciliation and Arbitration Service (ACAS) had been asked on behalf of the commission to undertake a major investigation to identify the main industrial relations problems both in Fleet Street and elsewhere.

Prof. McGregor said he did not think it appropriate for the commission at this stage to advance its views on Fleet Street's labour situation without the benefit of the ACAS data.

Lord Goodman disagreed. The matter was far too urgent, he said, to wait. Fleet Street man-

**Germans deny involvement in Scottish plant**

By ROY HODSON

**MR. ANTHONY WEDGWOOD BENN**, the Energy Secretary, has run into trouble with Labour MPs sponsored by the mining unions as a result of his first attempt to involve the miners in consultation over National Coal Board appointments.

They suspect him of trying to replace Sir Derek Ezra, the NCB Chairman, whereas Mr. Benn's office maintains that he is simply starting the practice of greater consultation that he promised in a speech to the Transport and General Workers' Union earlier this month.

Mr. Eric Ogden, MP for West Derby, who is sponsored by the National Union of Mineworkers, was unsuccessful when he tried to ask Mr. Benn in the Commons yesterday what consultations he was having over appointments and reappointments in the NCB. Mr. Ogden said last night that he and most other mining MPs

would be upset if Sir Derek were to be replaced.

Mr. Benn wrote to the mining unions on March 18 saying it would be helpful to him if the union executives would consider "how and in what way" their unions could assist in recommending suitable people for all the seats on the National Coal Board, including the chairmanship.

There is a strong likelihood that Sir Derek Ezra will have his chairmanship renewed when his five-year term ends in July. The National Union of Mineworkers is thought to want him reappointed, and he has many friends in Whitehall. At 57 he is young enough for another five-year term.

Elections for State Boards rejected: Parliament, Page 18

**Miners' MPs criticise Benn's Coal Board move****SNOW REPORT**

Depth State (cont.) of U. S. Plate	Depth State (cont.) of U. S. Pipe
Anderman	29 161 Goo
Champier	2 91 Goo
Cross	19 112 Goo
Devonshire	119 112 Goo
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Tigre	29 161 Goo
Wenger	28 161 Goo
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Colleval	10 160 Goo
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Les Arcs	23 160 Goo
Mornet	10 160 Goo
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Maurach	10 160 Goo
Schibach	10 160 Goo
Zell	10 160 Goo
NORWAY	
Fjord	20 160 Goo
Gato	21 160 Goo

**Call for Commons committee to curb State overmanning**

By IAN HARGREAVES, INDUSTRIAL STAFF

A PARLIAMENTARY manpower scrutiny committee, along the lines of the Public Expenditure Committee, is among suggestions in a 12-point plan for cutting public spending prepared by the Association of British Chambers of Commerce.

In a pre-Budget submission to the Chancellor, the association says that with public spending accounting for 60 per cent of gross national product and with 30 per cent of employees in government jobs, Britain's economy and democratic structure are at risk.

Overmanning in the public sector is "wasteful and detrimental to recruitment in the private sector," the association says. It is positively dangerous because a Government seeking to reduce staffing levels could "undermine the machinery of Government and public faith in it." At that point a nation passes beyond the realms of democratic accountability.

The association also calls for increased accountability in Government spending by the public advance of cost-benefit for major items of expenditure and the creation of committees to scrutinise reports by public bodies.

Even so, manning levels must be reduced by the introduction of manpower audits and the water and electricity ad-

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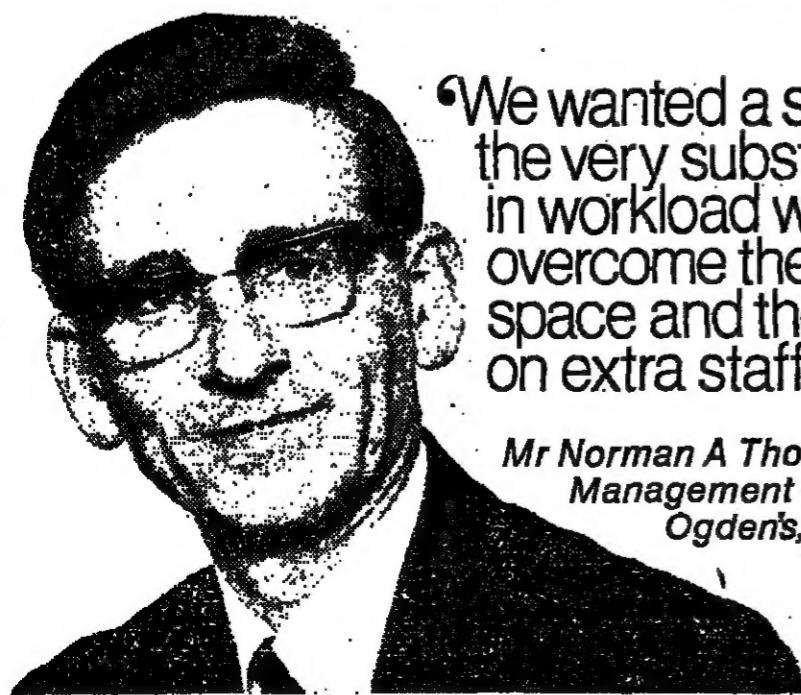
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**Bewbux agents face complaints**

By Our Property Correspondent  
Sixteen partners of agents' Weller Estate Agents face a series of complaints against the professional body.

A complaint against Edgar's role in the actions has been referred to the Royal Institute Chartered Surveyors' professional practice committee. Yesterday the committee referred the subject of the complaint to a formal board at a meeting against three surveyors.

If the disciplinary finds a charge proved powers ranging from suspending to expelling the member.

The commercial by the Sussex Police is investigating this second action in which Broad the Horsham branch of Edgar were involved.

At the same time, it has asked Weller for details of another case involving the Teds farm.

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## NHS AND SOCIAL SERVICES

# Priority for the elderly

### ESTIMATED EXPENDITURE ON HEALTH AND PERSONAL SOCIAL SERVICES (NOVEMBER 1974 PRICES)

	1973/74		1975/76		1977/78	
	Capital £m	Current £m	Capital £m	Current £m	Capital £m	Current £m
Primary Care	23	648	24	718	18	832
General and Acute	300	1,572	222	1,670	155	1,720
Hospital and Maternity Services	96	512	76	593	44	678
Elderly and Physically Handicapped	32	167	29	189	25	211
Mentally Ill	28	303	23	220	36	344
Children	16	232	22	266	13	296
Other Services	33	196	17	236	13	268
<b>TOTAL*</b>	<b>528</b>	<b>3,630</b>	<b>424</b>	<b>3,972</b>	<b>304</b>	<b>4,332</b>

\* Discrepancies due to rounding.

billion-a-year capital for mental hospitals towards a district-based provision of adequate accommodation in care and local teams to help for alcoholics addicts.

More day-care and services could be provided using adapted areas sharing facilities with centres of youth making fuller use of voluntary hostels.

Going to the clinics for children special pressure. To children under 16 indicate of about 11.8% in 1974, and about 5% are taken in care. priorities are:

More day visitors. Children attend a child each year. Health monitor child health care, provide support services and care within the community.

Spending on home aids and adaptations to improve mobility and quality of life should be substantially increased (10.8 per cent. a year), and more local community day centre places provided.

The Government is phasing in a mobility allowance of £280 a year for children aged five and over and adults of working age who cannot walk. This will triple Government spending on mobility for the disabled (from £15.2m. a year to £39.5m.).

Expansion of day-care especially for children, and expand informal, less expensive day care.

Developing services for the Children and Young Persons Act 1969 more including two more mental

# FINANCIAL TIMES REPORT

Thursday March 25 1976

## International Road Haulage

The movement of goods by road vehicles over long distances has become a major feature of world transportation. One of the main attractions lies in the door-to-door delivery—which containerisation and services like roll-on/roll-off sea ferries have greatly facilitated.

growth in the amount of road haulage which is being moved by road has come a matter of fierce debate. But perhaps less appreciated is the even-avoid increase in the proportion of Britain's overseas trade which is being moved by the Channel and even afield in ferry-borne and trailers. Until a year or so ago the amount of goods which were moved in this way had been increasing by about 25-30% a year. The world-industrial recession which affected this business as an inland freight move has made something of a record. But when figures for last year are available, they are likely to show that close on 10m. tons of freight is now being carried by lorry operators who own their own roll-on/roll-off ferry services for the sea leg.

### portion

In more than three times the figure, "In very round about a tenth of Britain's manufactured exports and imports were then being moved by road carriers. To the proportion is probably a fifth. And it all began after World War II—when the highly special-

operations. Whether the sea-leg loads—without which the economy would not have recovered from the upsurge in Britain's trade with other West European nations in the last 20 years and from factors like the development of containerised cargo handling methods, the vast improvement in road communications on both sides of the Channel, and the advances in goods vehicle and trailer design and in motive power units. To many cross-Channel destinations within the EEC, distances are short enough for "through road movement" by lorry or trailer ferry to be both cheaper and quicker than the more traditional combination of lorry-ship-lorry or train-ship-train.

The decisive factor, however, has been the nature of the demands which modern marketing and distribution methods, particularly in consumer-oriented industries have been placing upon transport carriers of all modes. For traffic moving in thick, regular flows or over really long distances the time and transhipment costs of movement by train or lift-on/lift-off container ship will be outweighed by the relative cheapness of the bulk haul. But for smaller volumes and shorter distances, it is often difficult to match the speed, flexibility and responsiveness of the lorry and it is these factors which to-day's market

now accounts for over four-fifths of all containerised cargo movements between Britain and France, between half and two-thirds of all containerised traffic between Britain and the Benelux countries, and about half of all container movements on the Anglo-Danish route (and be-traffic that is plying this well-developed, there and Yugoslavia where attitudes towards international road haulage have traditionally been very different). In recent years international road carriers and the operators of roll-on/roll-off ferry services vice. One or two Middle East oil-exporting nations have had to remain competitive or where the road-rail "piggy-back" system has been ventured, even to start curbing their spending on the relative speed of the 12-16 day journey is a decisive factor. The ship-building and last year has helped ease the situation to some extent. There are now requirements in export markets as much as in domestic State monopolies, no return methods and customs procedure have moved into the Middle East in the number of international and West Germany where haul-

age licensing has been protected from the outset over half a century ago. This is bound to undermine the concept of State haulage controls in the long run.

Ljubljana "piggy-back" rail service for part of their Middle East journey. But many are not at all easy to track down. But more and all the delays and red tape that years ahead.

### Resilience

Secondly, the idea that the road haulage industry as well as the railways need protecting from the inevitable outbreak of suicidal rate-cutting in road freight rates whenever traffic falls off will have taken a body blow from experience during this latest recession, which has been the worst that Western Europe has known since the 1930s. The sheer growth in the market share of hauliers and own account operators, and the gradual trend towards larger firms in this essentially family firm-dominated business, has given the industry far more underlying stability and resilience than was ever apparent before World War II.

The EEC Commission's aim of basing liberalisation upon what it calls cost transparency—by which it means relating a harmonised road user tax system to the economic and social costs that such mode incurs—may have raised sufficient political and conceptual problems to delay the process for several more years yet. But liberalisation has gone too far for the process—and road carriers' share of cross-frontier freight movements—to be permanently checked.

## Delivering the exports

By Colin Jones

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## INTERNATIONAL ROAD HAULAGE II

## Spread of ro-ro services

**REVOLUTIONARY** changes over the past ten years in the methods of transporting goods between the UK and the Continent have taken place largely unnoticed by the general public which has nevertheless enjoyed some of the benefits of the economies achieved. The development of roll-on-roll-off (ro-ro) systems hand in hand with containerisation have been at the very heart of this transportation revolution and the advantages of ro-ro have manifested themselves so quickly that its widespread application into deep-sea routes seems now only a matter of time.

Requiring only a minimum of port handling facilities, ro-ro is increasingly seen as the most effective means of overcoming the chronic port congestion which is bedevilling parts of the Middle East and West Africa. Scarcely a week has gone by this year without an announcement of some new service from Britain to these parts of the world. While it remains to be seen whether all of these services live up to the promises widely proclaimed by their operators, the ease with which ro-ro has dominated U.K. Continental trade routes may encourage some shippers to see it as the solution to their intercontinental export problems.

**Staggering**

Road hauliers have certainly been very quick to embrace ro-ro in a love affair demonstrated by figures recently issued by the Dover Harbour Board. As Britain's leading ro-ro port, Dover has registered a 260 per cent rise in ro-ro freight between 1965 and 1975. This represents an increase from 1.43m. tons in 1966 to 3.65m. last year and has been achieved by a staggering leap in commercial road haulage vehicles using the port—10,556 in 1966 to 281,632 in 1975.

Dover largely owes its supremacy to its popularity as the British holiday-makers' main departure point for the Continent. But the vessels which carry holiday-makers can also carry road haulage vehicles and

trailers with the result that freight can travel from Dover by Sealink services to Ostend and Boulogne, and by Townsend Thoresen to Zeebrugge and Calais. A new cross-Channel service out of Dover will be started next month by Normandy Ferries, a P & O jointly-owned subsidiary, and this will add another four sailings a day to existing services out of the port.

Cross-Channel roll-on-roll-off services out of other South Coast ports include Townsend Thoresen and Normandy Ferries' sailings out of Southampton to Le Havre, and other sailings from Southampton to Cherbourg (Townsend Thoresen), Weymouth-Cherbourg (Sealink), Portsmouth-St. Malo (Brittany Ferries), Portsmouth-Cherbourg (Townsend Thoresen), Plymouth-St. Malo and Plymouth-Roscoff (Brittany Ferries). In addition Swedish Lloyd and Azmar Line run services to Bilbao and Santander in Spain.

While Dover's growth may be the most spectacular, the ro-ro boom has been spread over a number of other British ports, including Felixstowe, Southampton, Hull, Immingham, Harwich, Newcastle and most recently Sheerness. While an increasing number of operators run cargo-only ro-ro ferries out of these ports, the majority of vessels have been designed to carry ro-ro cargo, passengers and motor cars.

Here the tendency is towards ever bigger "superferries" and both Townsend Thoresen and Tor Line have led the way in big ship development. Tor Line's Britannia Class of vessels has a freight capacity of 780 linear metres—larger than the first generation of freight only ferries while at the same time carrying over 1,200 passengers. The delivery of ships like these over the past year, less than ten years after ro-ro operations really "took off," illustrates the way in which the demand for such facilities has risen steeply over the period.

Both Tor Line and European Ferries, through its Transport Ferries Services and Townsend Thoresen subsidiaries, are major operators out of Felixstowe. The Tor Britannia offers a twice-weekly port-to-port

service of only 24 hours from

Felixstowe to Gothenburg

in addition to a weekly return

service to Gothenburg by a

freight-only ferry. Tor Line

also offer direct weekly services

to Copenhagen and Malmö

while TFS operates 21 sailings

a week to Europe. DFDS,

which started its first ro-ro

service out of Felixstowe in

May 1966, now offers three

weekly sailings to Esbjerg in

Denmark at prices which in-

clude the facility to send non-

wheeled units on to Copenhagen

by rail.

Both Tor Line and DFDS

have helped encourage a

tremendous growth in ro-ro

services across the North Sea

to Scandinavia over the past

seven years. Felixstowe has

been the focus of many of the

new services, but other ports

have also had a share. These

include Harwich, which is the

base of another DFDS service

to Esbjerg as well as the

departure point of a Fred

Olsen-Bergen Line service to

Norway. Another Scandinavian

service, to Denmark, runs out

Middlesbrough and is

operated by Norfolk Line.

All of the operators

mentioned in this survey are

now firmly established on the

short sea ro-ro scene and it is

noticeable that very few of them

have attempted to extend their

services to destinations further

afield. Most have taken policy

decisions not to do so, judging

that their growth and profits

have stemmed from operating

close to their markets, and the

achievement of a rapid turnover

of traffic.

**Pioneered**

The result is that deep-sea routes are being pioneered by smaller operators, some of whom are ship charterers rather than ship owners. All are gambling on an increasing demand for services which can cut down the waiting times at Middle Eastern and West African ports. Conference shipping services into Red Sea and Gulf ports are being seriously hampered by delays of up to 120 days in landing cargo while the Nigerian cement fiasco has imposed even longer delays on ships with cargoes bound for West Africa.

Seaspeed is one company

recent years was the addition

of tinted windscreen

items as

average large "trailer" cab—

the unit that draws an articu-

lated lorry. Cabs have had to

be enlarged in order to create

the space behind the driver for

a European-wide network of

motorways, plus more favour-

able legislation which has

allowed a gradual transference

of heavy freight from the rail-

ways, have been the prime

factors behind this growth. Now

the trucks are going still furth-

er afield, and this process is

gradually being reflected in the

manufacturers' standards of

design and back-up services.

In the design area, most of

the development work has been

concentrated on cabs. This has

coincided, of course, with the

move towards more stringent

standards within Europe,

designed to give the driver

a quieter, cleaner and safer

environment to work in. Hence

cabs have been strengthened,

sound-proofed and given much

better air circulation facilities.

The major development of

these developments have in

turn been followed by the

manufacturers, who have made

a considerable effort to improve

on fans and air-conditioning

designs, and now offer such

items as tinted windscreen

## INTERNATIONAL ROAD HAULAGE III

# Procedures and regulations

ERS who have long accustomed to sending vehicles and drivers the Channel often say "continental operations can smoothly as clockwork" have even been heard to say that the Middle Eastern sometimes seem as easy operating within this

comments can however

are a tribute more to the manner in which encoders set about for each crossing trip than to the nature of regulations and procedures which road freight operating outside their country can encounter—as experienced carrier has to his cost when his driver have arrived border with incomplete or insufficient try to cover border taxes, as the more seasoned or has found when his is involved in an accident, say, Turkey or has been tear from an Italian park.

number and complexity documents that are on a cross-Channel trip, by a vehicle, its load driver and, indeed, in order to make the journey can present a daunting to the uninitiated, even trips to destinations within EEC and Western Europe. Only where a considerable use of simplification has achieved over the years international agreement.

der regulations which effective in this country beginning of February, difficulties can begin even the vehicle has reached port of departure. For to control the growing demand for forgers and other of the international transport system, Department of the environment inspectors have been given statutory power to stop vehicles heading for the principal ports to inspect their documents, penalty for incomplete work, or worse, will at be a delayed journey and cost a fine of up to £200 ten trouble from the licensing authorities when the firm's license next comes up for renewal.

Fortunately both the Road Transport Association and the Light Transport Association, trade associations catering respectively, the professional haulier and the "own unit" lorry operator or user, to a good deal of effort to obtain advice and information about the latest regulations from their members. And so, in

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LONG-DISTANCE haulage beyond the boundaries of Europe is still in its infancy. To many drivers it holds out the fascination and romantic lure that Continental trucking had only 15 years ago. But despite that attraction it remains a highly serious and difficult business.

This does not mean that the Middle East run has now become plain sailing. The Customs facilities of these countries and Turkey have yet to catch up with the greatly increased volume of freight movement by road. Considerable delays can still be encountered at frontier crossings. The new border taxes which Turkey introduced in the middle of this month—in order to ensure that foreign hauliers contributed to the upkeep of its road system—have added further to the cost of operating this particular route. Even worse can be the fate of a lorry operator whose vehicle is involved in an accident in Turkey, however innocently, and who finds that his vehicle has been impounded until the local legal processes have been fully completed. But the experienced international operator has learnt to take these risks in his stride.

In these conditions exporters began to turn to alternatives. One route tried to Iran, for instance, was the railway network through Russia to the north of the country. But this, too, proved to be difficult, and the most useful and successful new method of transport proved to be by truck. Roads were basic, but they were feasible, and if necessary trucks could get right through to Karachi.

In the days of booming demand in 1974 and 1975, margins were high, because

these difficulties should, of course, be gradually ironed out.

The first and major change that is taking place in the long-distance run is the extension of service networks right out to the Gulf States by the majority of large European truck manufacturers. The facilities are, of course, more limited than in Europe, but

be even more radical if the mentally for the driver, and a number of service points in run to Nigeria down from capable of shaking a well-known market in the Middle East. The overland route was therefore viable, despite the high cost and down to the Gulf States and Saudi Arabia for the even longer distance journeys.

For major breakdowns, service basically conforms to the conditions laid down in guarantee policies. Parts clearly covered will be replaced free, and on some the operator may be expected to pay first and try to reclaim later. In cases of emergency, representatives can be flown out by the manufacturer himself. Some companies also operate credit card systems.

The other development in limiting the hazards of the journey has been in the vehicles themselves. To-day's big trucks are being successfully attuned to the special nature of the demands made on them in the rougher terrain and tougher conditions of the Middle East.

Whereas on the journey to Iran a large amount of time can be wasted on getting through customs posts or in police checks, the problems on the Nigerian journey are basically environmental. The Sahara remains a tricky adversary ready to submerge lorries up to their windows in sand if they stray off the best routes. These changes in design and

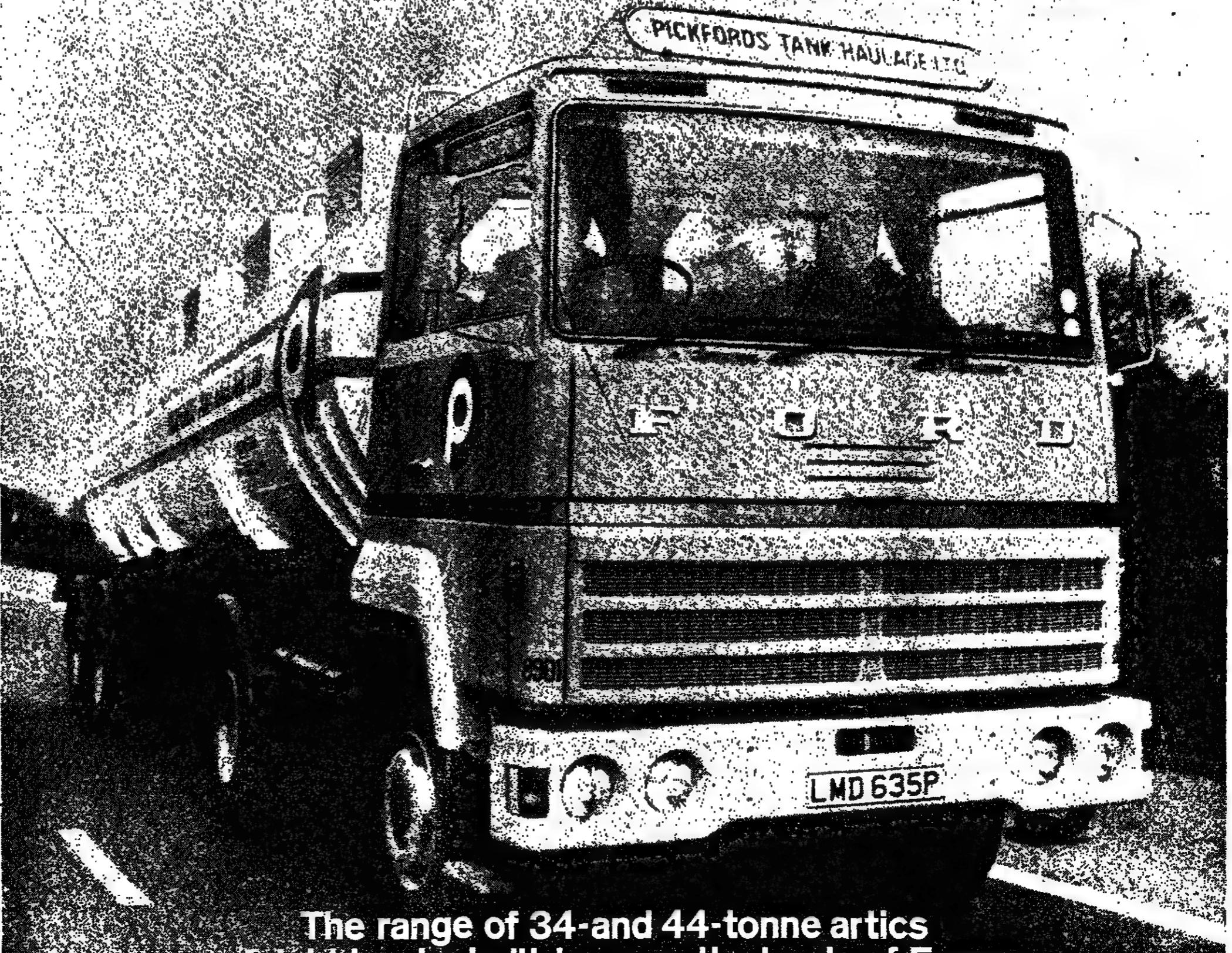
fitments will probably have to extremely taxing physically and

In practice, however, hauliers have not found it so easy to open up the African routes as the Middle East. The journey is extremely difficult, posing an entirely new range of problems to those that have become familiar on the Middle East run, and few trucks have navigated successfully all the way to Lagos. Many, in fact, have turned back from Algeria.

That growth will be flattening out, hit by the general tightening up on expenditure in the oil producing states. Even when conditions improve again, the Nigerian route will remain problematical; but it is now clear that with judicious pricing, profits can be made on the Middle East route.

Terry Dodsworth

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In his second article on changes in the computer market, Christopher Lorenz examines the tactics of the companies most affected.

# Contrasts in riding on the 'saddleback'

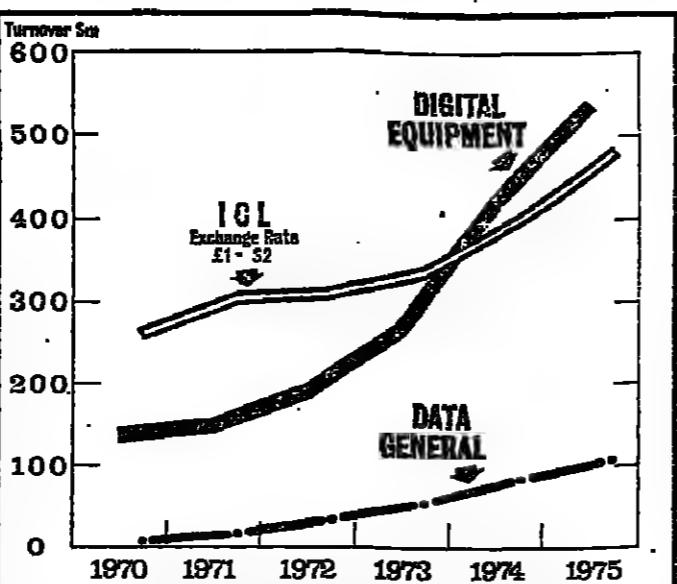
MOST OF the best-known names in the computer industry are at small/mini installations or even last coming to grips with the just intelligent terminals "saddleback"—problem which (meaning terminals which can has been developing since 1970 carry out a certain amount of but has only become intense in local processing). The word was coined to describe the relative stagnation of the market for medium-sized computers, the seat of the saddle, and the boom at both ends—in large and especially small and mini-machines.

As explained in the first of these articles last Monday, the boom at the bottom end of the market is closely related to advances in technology, the fall in prices, and the consequent stimulation of a trend towards "distributed processing." All of this is now making computing economic for a whole series of new applications, and for companies which were previously too small to be able to justify installing a computer.

## Two facets

Several European companies, especially Ferranti, would dispute any claim that Digital was software. Whereas the central processor and its main memory are being used to run the software. In so doing they have been taking much business away from the general purpose manufacturers. They are more concerned with the challenge from below. But because the end-user proportion of their business is growing, the mini-makers are being increasingly tempted to offer "solutions" as well as "tools" to use M. Peterschmitt's terminology.

Nevertheless, most of the general purpose makers have



Left: Contrasting tactics; contrasting growth patterns. Right: Herr Friedrich Ohmann, vice-president in charge of Siemens' data processing division. Current trends will "bring commercial data processing to the workplace and to millions of users," he argues.



cessors or "computers on a chip") and, gradually, from above (general purpose computer companies). This has prompted moves toward vertical integration, in both a manufacturing and a marketing sense. Another impetus here has been the need to offer customers a range of different products.

Over the past few years, Data General has plumped for vertical integration in the factory, even more than Digital, and is now making some of its own peripherals, logic and memory circuits, and, most recently, micro-processors. Several years ago Digital led the way up into the general purpose market, and it has just launched an additional product range—always concentrating on communications systems, and trying to avoid stand-alone ones.

It is partly for this reason that M. Peterschmitt and his Data General competitors deny they have been taking much business away from the general purpose manufacturers. They are more concerned with the challenge from below. But because the end-user proportion of their business is growing, the mini-makers are being increasingly tempted to offer "solutions" as well as "tools" to use M. Peterschmitt's terminology.

Nevertheless, most of the general purpose makers have

a marketing and organisation tailored to moving needs of the bottom of the market could considerably by the size of Singer's sales and force. This plus the immediate financial advantage and the addition of 1,000 customers who may appear sufficient justification for the acquisition.

## Over-selling

Siemens's strategy is different. Herr Ohmann, vice-president in charge of its data processing division, claims that the back, and the trend small stand-alone systems, will not be part of the company's overselling of sized systems in the late 1970s, combining the effect of the recession on customers' technology.

The German group basing its strategy on that medium-sized system recovering their popularity part of communication and with a much more intelligent terminal on the conduct generation. On the field, Siemens is continuing to extend its range of purpose intelligent rather than looking to purpose solution like Univac.

Unlike his counterparts in other companies, Ohmann believes there is still a place for purpose computers as for minis and micros. A few cases of his machines being replaced by micros have been publicised, but he says the result is excessively software. Equally, M. Peterschmitt argues that mini-computers are as versatile as mainframes in terms of a large number of people performing various complex functions.

But few of his colleagues would disagree with Ohmann when he says current computer trends "bring commercial data processing to the workplace and to millions of users."

## COMPETING

A similar policy was undertaken by ICL at planning level before the chance to buy Singer's international operations came. Singer had fully developed a smaller and more modern version of its System 10 computer before the company ran into financial trouble, and an early launch by ICL could take the British company into the office computer business much more quickly than previously planned. But the new product is understood not to be ideally suited to a dual purpose approach, and the requirement for a super-intelligent terminal would be only partly filled by Singer's existing product, the 1500.

So ICL could well decide not to base its downward drive on Singer's products but continue its own developments instead. Nonetheless, the construction of

## APPOINTMENTS

**Executive posts at Reyrolle Parsons**

Mr. G. T. Coughtrie has been appointed to the newly-created position of vice-chairman of REYROLLE PARSONS and Mr. D. McDonald has become chief executive.

After the Reyrolle Parsons/Bruce Peebles Industries merger in 1968, Mr. Coughtrie joined the group Board. In the following year he was appointed deputy managing director, and in 1974 became chairman of the Reyrolle Parsons Board, and the next year he became chairman and chief executive of A. Reyrolle and of Bruce Peebles Industries.

Mr. F. C. Krause, chairman and chief executive of C. A. Parsons, is to retire on September 30. Mr. N. C. Parsons will then become chairman of that company and Mr. R. Hawley will be managing director.

The Earl of Perth and Mr. Paul E. Niss are to resign as directors of SCHRODERS from April 1. Mr. J. T. van Marie has been appointed director of J. Henry Schroder Wag & Co.

Mr. W. M. Gairie has been appointed a director of ROMNEY TRUST. Mr. G. F. S. Grant has retired from the Board to reduce his commitments on medical advice.

Mr. Bryan Bassett has been appointed to the Board of the ASHDOWN INVESTMENT TRUST.

Mr. G. H. N. Peet has been appointed a director of BRITISH TOOL MANUFACTURERS and continues as secretary of the parent company, James Nell Holdings.

Mr. David A. P. Saunders-Davies has been appointed a director of RANK RESEARCH LABORATORIES on his retirement from the Royal Air Force in which he held the rank of Group Captain. This central research laboratory is the appointed liaison authority between the Ministry of Defence Research Establishments and the Rank Organisation in the field of Thermal Imaging Systems. Until recently Mr. Saunders-Davies was a deputy director of operational requirements at the Ministry of Defence.

Mr. James Bird has become chairman of PETROL in addition to his position as managing director. The appointment follows that of the former chairman, Mr. Richard Bird.

Captain Bill Ballie, group air safety adviser of BRITISH AIRWAYS, is to retire.

Mr. R. L. E. Lawrence, vice-chairman of British Railways Board, has been re-appointed chairman of BRE-METRO, the export sales company of British Rail Engineering and Metro-Cammell. Other appointments at BRE-METRO are senior management posts of Mr. L. E. Middleton as director and general manager, Mr. E. A. Williams as



Photo sales manager and Mr. Brunt, contract manager.

Mr. J. J. Vellino has been named of all his duties managing director of INDUSTRIAL, London, a company which is wholly-owned by Intorg GmbH and Frankfurt, Germany.

Mr. Bruce MacPherson, managing director of CITY PROPERTIES, has appointed the managing director.

Mr. Bob Whinfield, director of Singelhurst Units, has been appointed Board of SUNGELHURST INGS. Mr. Mike Blanford, managing director of Singelhurst, has joined the Board.

Mr. John Dowling is joining the Board of CHARRINGTON BEER LOKET AND CO. LTD., and will be appointed managing director on July 1. He relinquishes a managing directorship of companies in the CCM Group which will remain on the Board.

Mr. C. S. Oldfield has been appointed to the Board of WEYSEPLANT. He is managing director of Deli Plant, a subsidiary.

Mr. Bryan J. Ellis has been appointed chief executive of ANGEL TOY GROUP, a subsidiary of Hestair. He has not yet been appointed chief executive of Hestair.

The Earl of Perth and Mr. Niss are to resign as directors of SCHRODERS from April 1. Mr. J. T. van Marie has been appointed director of J. Henry Schroder Wag & Co.

Mr. A. W. John, who has retired from the Board of OIL, has been appointed a director of PROPERTY HOLDINGS INVESTMENT TRUST in place of Sir Geoffrey S.

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One of the City's largest stockbroking firms, whose research is of top quality and held in high regard by the institutions, is planning further expansion of its research coverage.

Applications are invited from analysts with at least two years relevant experience. They should preferably be aged between 23 and 30. Experience of producing in-depth research reports is desirable as are a degree and/or appropriate professional qualifications.

A fully competitive salary will be paid plus profit sharing and there is a non-contributory pension scheme and other fringe benefits. Promotion is based on ability and there is no limit to the progress which the right candidate can make.

If you feel that you match up to these requirements and would like an exploratory confidential discussion with us, please send full details including your career to date and current salary to:

Box No. A.5259,  
Financial Times,  
10, Cannon Street, EC4P 4BY.

## International Banker

### LATIN AMERICA

We are expanding our Latin American team and are looking for someone in their twenties with experience of euro-banking in that area. Although a junior appointment, we can offer rapid promotion and financial training for the right person with the opportunity to travel in that area. It is essential to have fluency in at least Spanish.

Fringe benefits include house mortgage subsidy.

Applications will be treated in strict confidence and should be sent with full curriculum vitae to:

T. C. H. Macafee, Staff Manager,  
Brands Limited,  
36 Fenchurch Street,  
London EC3P 3AS

**Brands**

The Merchant Bankers

## WELSH DEVELOPMENT AGENCY

### Executive Directors

The Agency faces a demanding but stimulating and rewarding task. It has been given major responsibility for the regeneration of the economy in Wales and the improvement of the environment.

It wishes now to recruit three able, experienced and resourceful Executive Directors who will be responsible to the Chief Executive and will form with him the Agency's top executive group. They will at once play a major part in the evolution of major policies and in setting up or strengthening their Departments to carry these policies through.

#### The Executive Director (Organisation and Operations)

will be responsible for the Departments serving the Agency as a whole and therefore for ensuring that it functions smoothly and efficiently. The Legal Director and Agency-Secretary, the Personnel Director, the Financial Director and the Publicity and Promotions Director will report to him/her. Applicants should have substantial experience and proven ability in running the administrative, organisational, legal, financial or manpower operations (or preferably a combination of such operations) of a substantial concern in either the public or the private sector.

#### The Executive Director (Industry and Investment)

will be responsible for the Agency's operations to promote industrial efficiency, international competitiveness and productive employment. These will include (i) providing finance (by means of equity capital or loan) for industrial undertakings; (ii) promoting the establishment, modernisation or expansion of such undertakings; (iii) setting up subsidiaries as necessary to carry out such functions; and (iv) carrying out research into economic, industrial and financial conditions relevant to these operations. Experience at senior level in industry or in financial operations directly related to industry would be particularly relevant.

#### The Executive Director (Construction and Development)

will be in charge of the management and servicing of the industrial estates and the factories that the Agency has taken over from the Welsh Industrial Estates Corporation; for the creation of the new industrial estates and construction of the new factories that the Agency undertakes and for provision of all related technical and commercial services. He/she will also be responsible for the reclamation and utilisation of derelict land. He/she will be supported by a Construction Director, a Commercial Director and senior managerial and professional staff experienced in all aspects of construction, estate management and land reclamation. He/she must be able to manage a varied multi-professional team and handle a large programme of investment in construction and reclamation.

Salary to be determined above £12,000 p.a. with six weeks' annual leave in addition to public holidays.

Application forms, to be returned by 16th April, 1976, are obtainable from:

The Personnel Director,  
Welsh Development Agency,  
Treforest Industrial Estate,  
Pontypridd, Mid Glamorgan CF37 5UT.  
Tel: Treforest 2666.

## Corporate Treasurer

A successful British manufacturing multinational with turnover in excess of £1,000 million wishes to appoint a Corporate Treasurer who will be responsible to the Finance Director and ensure that the Group's total commitments are within its capability.

The Treasurer would be responsible for generating the required level and mix of financial resources and advising on the maximisation of cash flows, taking account of the international structure of the business and taxation. The function would also participate in critical Treasury analysis of corporate and business plans and major projects, both individually and in their aggregate forms.

Essential parts of the role would be the dialogue with the divisions in the U.K. and with operating companies overseas; the maintenance of contacts with the appropriate banks and monetary authorities worldwide; and shareholder relations.

Wide financing experience of a large international corporation would therefore be a prerequisite for the performance of the role. The successful candidate could either come from industry or banking and would ideally be between 35 and 45. Remuneration will be commensurate with the seniority and significant importance the Group attaches to this appointment.

All replies will be treated with the strictest confidence and should be addressed to Broadbent-Jones & Partners, Wilton House, 6 Hobart Place, London SW1 0HU.

**Broadbent-Jones & Partners**

## INVESTMENT MANAGEMENT

### THE SCOTTISH LIFE ASSURANCE COMPANY EDINBURGH

This mutual life office, whose funds exceed £140 million, has a vacancy for a senior official who will be responsible for implementing the Company's investment policy for stock exchange securities.

Applicants, aged not less than 30, should have had practical experience in dealing with fixed interest stocks and ordinary shares and should have a working knowledge of the main overseas markets.

Apply, giving full details in strict confidence, to

Mr. G. M. Murray, F.F.A.

THE SCOTTISH LIFE ASSURANCE COMPANY,  
19 St. Andrew Square, Edinburgh EH2 1YE.

#### UNIVERSITY OF EDINBURGH

#### CENTRE FOR TROPICAL VETERINARY MEDICINE AND DEPARTMENT OF ECONOMICS

#### RESEARCH FELLOWSHIP IN ECONOMICS

Applications are invited for a Research Fellowship sponsored by the Overseas Development Administration tenable for three years at the Centre for Tropical Veterinary Medicine. The

successful candidate will be primarily engaged in a cost/benefit appraisal of tropical diseases and their control in aid of overseas territories. App

plicants should have a good honours degree in economics with suitable postgraduate training, and a salary in the range £5,000-£5,700. The

closing date for applications, which

should be sent to the Department of Economics, University of Edinburgh, 91 George Square, Edinburgh EH8 9JT, is 15th April, 1976. Please quote Reference 5070.

#### MEDIUM SIZED FIRM OF STOCKBROKERS

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Box A.5481, Financial Times, 10,

Cannon Street, EC4P 4BY.

Applications are invited for a Research Fellowship sponsored by the Overseas Development Adminis

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should be sent to the Department of Economics, University of Edinburgh, 91 George Square, Edinburgh EH8 9JT, is 15th April, 1976. Please quote Reference 5070.

## Credit Analyst

A new and developing career opening with one of the U.K.'s leading consortium banks.

Our Client enjoys an unparalleled reputation for the quality and breadth of its international lending operations.

Current growth plans dictate the appointment of a banker aged around 25, ideally with the benefit of an American bank training in credit techniques, experienced in the assessment and documentation involved in large scale eurocurrency loans.

Salary and benefits will be more than sufficient to attract candidates capable of matching our Client's high standards.

To learn more in strict confidence,  
telephone: Norman Philpot on  
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**Lloyd Executive**

Brownlow House, 50 St. Paul's Churchyard, London EC4V 6EP, Tel: 01-403 0499.

## EDITORIAL ASSISTANT

required as trainee by leading monthly economic journal. Ability to write clearly and handle figures. Only those with a good second-class Honours Degree or better need apply. Commencing salary will not be less than £2,700 p.a. Write with full particulars to Box A.5483, Financial Times, 10, Cannon Street, EC4P 4BY.

## FINANCIAL JOURNALIST

required by monthly international financial magazine. A good economics degree and several years relevant experience in journalism or the City is required. Salary in the region of £4,500-£5,000. Write with full particulars to:

Box A.5489, Financial Times, 10, Cannon Street, EC4P 4BY.

## EUROCURRENCY AND FOREIGN EXCHANGE DEALER

American Bank 5 years in London with active professional eurocurrency dealing. Strictly confidential. Details to 5

years active experience. Chiefly in

deposits with some FX. Age 23-28.

Good salary and fringe benefits offered.

Reply in writing to:

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MURRAY JOHNSTONE LTD.  
INVESTMENT MANAGERS

are looking for one or two people recently qualified in law, accountancy or commerce. They will gain experience in all aspects of International Investment Management. Apply in writing to: J. R. Johnston, 163, Hope Street, Glasgow G2 2UH.

## COMMODITY VACANCIES

EDIBLE OILS TRADER/MANAGER—£10,000 basic). COFFEE TRADER/

MANAGER (with international credit background). Salary negotiable).

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METALS TRAD

## PUBLIC NOTICES

THE SOUTH EASTERN ELECTRICITY BOARD  
INCREASE OF TARIFFS

Pursuant to Section 37 of the Electricity Act, 1947, as amended by Section 14 of the Electricity Act, 1957, the Board hereby gives notice that it has fixed the following tariff to come into effect on the dates stated hereunder:

Title of tariff	Effective date
1. Domestic White Meter Tariff	
2. Domestic Two-Part Tariff	
3. Flat Rate Tariff	
4. Off-Peak Tariffs	
5. Tariffs Five-Forty	
6. Domestic White Meter Economy Six Tariff	
7. Maximum Demand Tariff	

Effect from the date of the normal meter reading nearest to 1st April, 1976, or the date on which those readings would ordinarily have been taken.
Present tariffs corresponding to those set out above shall cease to have effect when the new tariffs come into force. Particulars of the new tariffs may be obtained on application to any of the Board's shops or offices.
The Board has discontinued the off-peak users since 1974 will be discontinued after 31st March 1976.
The Board has consulted the South Eastern Electricity Consultative Council and the Electricity Council with regard to the new tariffs.
The effect of the introduction of the revised tariffs 1-5 above is to increase prices to the rates shown below.

1. Domestic White Meter Tariff	Quarterly charge ..... £3.42
	Unit charge day rate ..... 2.265p
	Unit charge night rate ..... 0.945p (unchanged)
2. Domestic Two-Part Tariff	Quarterly charge ..... £2.18
	Unit charge ..... 2.165p
3. Flat Rate Tariff (for consumers with small usage)	Lighting flat rate per unit ..... 5.90p
	Cooking, heating and motive power flat rate per unit ..... 3.06p
4. Off-Peak Tariffs	Annual charges ..... £3.04
	Rate 'C' unit charge ..... 0.945p (unchanged)
	Rate 'D' unit charge ..... 1.105p (unchanged)
	Rate 'O' unit charge ..... 1.25p (unchanged)
(These tariffs are no longer available for new supplies.)	
5. Tariffs Five-Forty	(Fixed Block Tariff, final unit rate ..... 1.81p)
	(Variable Block Tariff, final unit rate ..... 1.35p)
	* With corresponding changes to other unit rates.
	Night rate (19-hour) ..... 0.945p (unchanged)
	(16-hour) ..... 0.74p (new)
6. NEW TARIFF	
Domestic White Meter Economy Six Tariff	Quarterly charge ..... £3.42
	Unit charge day rate ..... 2.265p
	Unit charge night rate ..... 0.74p
The Board has discontinued the off-peak users since 1974 will be discontinued after 31st March 1976.	Consumers taking supply under Agreements or in accordance with the Maximum Demand Tariff (mostly large industrial and commercial concerns and Public Lighting Terms (mostly local authorities) will be notified individually of the new rates and charges).

## INCREASE OF STANDARD DOMESTIC CONNECTION CHARGE

With effect from 1st April 1976 the Board is increasing the standard domestic connection charge to £70 per domestic dwelling.

D. A. GREEN  
Secretary

WORTH BEDFORDSHIRE  
BOROUGH COUNCIL

£650,000 Bills maturing on 23rd June 1976 were offered and issued on 24th May 1975 at an average rate of 8.51-8.61% p.a. The amount required for this issue amounted to £650,000 and these are the only Bills in issue.

## PERSONAL

THE SAVE THE CHILDREN FUND, In Glasgow Branch are in operation. Please send any gifts or money to Mrs. S. J. Enoch, 52 St. Enoch Square, Glasgow G1 2AS.

## CONTRACTS AND TENDERS

BLANTYRE WATER BOARD  
REPUBLIC OF MALAWI  
TENDER NOTICE  
PHASE IV EXTENSIONS  
CONTRACT No. 3—  
WATER TREATMENT PLANT

Tenders are invited for the supply, delivery to site and erection of water treatment plant required for extensions to the Board's Works at Walker's Ferry and Blantyre.

This project is financed from U.K./Malawi Grant/Loan Funds and as such all materials imported into Malawi must be of U.K. manufacture and assembly and the work of erection must be undertaken by persons ordinarily resident or carrying on business either in the U.K. or Malawi.

The Phase IV extensions at the Walker's Ferry Water Treatment Works, which is some 22 miles north-west of Blantyre, shall consist of four new control equipment, four upward flow hopper bottom clarifiers, four rapid sand filters, two sedimentation basins, chemical dosing equipment, pH adjustment, the promotion of flocculation, and chlorination for disinfection, and an extension to the chemical storage and handling facilities. These extensions are to be capable of treating 4 mgd under normal operating conditions and 8 mgd under maximum flow conditions.

The Phase IV extensions at the Blantyre Water Treatment Works, which is in Blantyre, shall consist of the conversion of three existing vertical/horizontal flow tanks and the provision of one new tank for use as reaction tanks for the removal of iron and manganese, and flocculation for rapid sand filtration, sedimentation basins, chemical dosing equipment, pH adjustment, the promotion of flocculation and chlorination for disinfection. The reaction tanks are to be capable of treating 10 mgd and the filters are to be capable of treating 4 mgd under normal operating conditions and 6 mgd under maximum flow conditions.

Tender Documents are available from the Board's Consulting Engineers (address hereunder) upon payment of twenty-five pounds.

Firms interested in tendering for this Contract should apply immediately to the Consulting Engineers at the address given below for the Tender Documents, at the same time submitting the names referred to above and forwarding details of their previous experience of work of a comparable nature. Tenders will be considered only from firms experienced in this class of work.

The amount of twenty-five pounds will be returned only upon receipt of a bona-fide Tender by the due date, or the return of all documents.

The date for the submission of Tenders is Thursday 24th June 1976.

The address of the Consulting Engineers is:

Sir Alexander Gibb & Partners,  
St Andrews House,  
London Street,  
Reading, RG1 4PS.  
U.K.

and:  
Sir Alexander Gibb & Partners (Africa),  
Delamere House,  
Victoria Avenue,  
P.O. Box 1194,  
Blantyre,  
Malawi.

## PORT OF BAR ENTERPRISE

Port of Bar Enterprise—Bar has obtained a loan from the International Bank for Reconstruction and Development of Washington for expansion of port capacities. Procurement of equipment will be carried out under international competitive bidding.

The enterprises from Yugoslavia, from member countries of the International Bank for Reconstruction and Development and from Switzerland are entitled to participate in this competitive bidding.

THE PORT OF BAR ENTERPRISE—BAR announces

PUBLIC COMPETITIVE BIDDING for manufacture, delivery and erection of general cargo handling equipment.

The equipment consists of the following groups:

1. Port 40 Mp Container Crane, Alternative Port 35 Up Electrically Driven Portal Crane Capacity ..... Unit 1
2. Fork Lift Trucks, capacity from 2 Mp to 35 Mp ..... Units 25
3. Road/Ball Tractors, capacity from 10 Mp to 15 Mp ..... Units 5
4. Trailers for internal transportation, capacity from 10 Mp to 35 Mp ..... Units 10
5. Trailers for internal transportation, capacity from 10 Mp to 35 Mp ..... Units 30
6. Trailers for internal transportation, capacity from 10 Mp to 35 Mp ..... Units 10

Only tenders for supply of equipment from 1 to 6 or only supply of particular group.

Deadline for manufacture, delivery and erection is July 1, 1977.

The bids shall be received in Port of Bar Enterprise Construction Department, Bar not later than May 17, 1976 by 10 o'clock local time. Opening of bids will be carried out on the same day at 11 o'clock.

The bids shall be prepared in compliance with Contract Documents which may be obtained in Port of Bar Enterprise, 81332, Belgrade, Sremska Street 2, after made payment of Dinars 3,000.—to current account No. 20130-801-11630 with SDK Bar for local bidders, i.e. US\$ 350 to foreign exchange account No. 20104-801-11630-000/23 with Investment Bank of Titograd for foreign bidders.

All information may be obtained by telephone 085-22-022 in Bar and 011-63-268 in Belgrade.

The Port of Bar Enterprise will take decision on selection of the most advantageous bidder within the period of 90 days.

PUBLIC COMPETITIVE BIDDING

## Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOTTER

## ELECTRONICS

## Philips bid in test equipment

DOGGEDLY pursuing the task of becoming the world leader in industrial electronics, which it achieved with its Unicam arm in Britain the first four-channel portable oscilloscope.

Designed and built with the problems of the electronic equipment maintenance engineer in mind, this 50 Megahertz unit weighs less than 10 lb, and permits four simultaneous readings to be taken, compared or multiplied to several ways without risk of error.

A direct conversion power supply is extremely compact and light in weight. It immediately rectifies incoming line voltage and stabilises it, then feeds the instrument power rails through a 30 kHz dc to dc converter.

Simultaneously announced is a new version of a 120 MHz oscillo-



This self-propelled articulated work platform has just been put on the market by the Hy-Rider Division of Tasker and Booth. It has a load capacity of 750 lb, a reach of over 13 metres and can be manoeuvred by the man working on the platform. The unit will fold down to a height of 2.3 metres.

tions include contractors in the putational work previously sent out to commercial bureaux.

Fairhurst and Partners are involved in structural engineering, highway and traffic engineering, and civil mechanics.

There are no manometers to be leveled up or topped up with fluid and no calculations to be made from scale readings.

Flexible tubing from the instrument is connected "via a flange unit into a sealed-off section of the ducting and a fan in the tester," pumping up the section to the desired pressure, shown on a gauge.

Contained in the flange is a vane anemometer with electrical output displayed as flow reading on the tester panel.

Any reading indicates a leak, the location of which is found by injection of smoke via a capsule into the input air.

The system is available for 0 to 6 inch WG, 0 to 550 CFM or 0 to 16 inch WG, 0 to 150 CFM.

It costs £1,250 and can be carried about 8 lb and a cylindrical sleeve-holding box containing tubes, couplers and a built-in holder for smoke capsules or pellets, weight 34 lb.

Price is £1,110 under £500.

will be the simplicity of its command language.

Fairhurst and Partners are involved in structural engineering, highway and traffic engineering, and civil mechanics.

Design, model-making and analysis studies relating to these areas will be progressively transferred to the new installation.

Other subjects being considered for computers application include preparation of contract documents, drainage schemes,

water distribution, marine structures, static and environmental studies, for example noise and vibration.

Many administrative and management aspects of the organization, including personnel, training, costings etc., will also be transferred into the computer.

Fairhurst, one of the first consulting engineering practices in Scotland to employ such centralized computing facilities, and subsidiary offices direct to the computer. This will make

possible the use of a new operating system which will break new ground in consulting civil engineers, contractors, accountants, manufacturers, or supplying a service on a contractual basis. Current installations include preparation of contract documents, drainage schemes, water distribution, marine structures, static and environmental studies, for example noise and vibration.

CONACS is applicable to the consulting civil engineers, contractors, accountants, manufacturers, or supplying a service on a contractual basis. Current installations include preparation of contract documents, drainage schemes, water distribution, marine structures, static and environmental studies, for example noise and vibration.

This operating system will run a virtual memory time-sharing facility particularly appropriate to civil engineering applications. A number of features

will be available to the user.

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This operating system will run a virtual memory time-sharing facility particularly appropriate to civil engineering applications. A number of features

will be available to the user.

Other subjects being considered





## ITV's SUMMER FESTIVAL

# This year we decided to be different

Summer on ITV will have a different look this year. Different from previous summers, and very different from the BBC.

It's no secret that we could have given people the same on both channels. Instead, we wanted to offer a real and attractive alternative. So ITV's summertime will have more new, popular entertainment programmes than ever before.

There are premieres of record-breaking series like *Bionic Woman* and *Rich Man, Poor Man*. Star-packed feature films

including network showings of major box-office successes. New series of top comedies, new light entertainment specials and quiz shows. There are major television events like *America 1776* and *The Shadow Line*, new thrillers like *The XYY Man* and *Machinegunner*.

All the details are in ITV's summer schedule, issued this week. We call it ITV's Summer Festival. Quite simply, it's the most powerful summer viewing that money can buy.

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**Manchester: Queen's House, 26-28 Queen Street, Manchester M1 2LA**  
**0161 231 9181**

**Paris: 36 Rue du Souffre, 75009 (postal address:  
 238 Avenue de l'Opéra, Paris 8th)**  
**01 42 22 2276**

**Bonus: Praesidium, 11108 Barcelona, Spain**  
**03 21 22 2276**

**Frankfurt: Frankfurt am Main, Germany**  
**061 99 1000**

**Tokyo: 9F, Nihon Bldg, 1-6-2 Otemachi, Chiyoda-ku, Tel: 241 2024**

THURSDAY, MARCH 23, 1978

## A need to ask the consumer

THE "Consultative Document" published by the Department of Social Security yesterday deserves the highest praise for at least one important reason: it is one of the best examples of the "open government" produced since the first tentative Green Papers began to appear a few years ago. This is not to say that it is as complete as it should be, or that all the thinking of the several relevant Departments and civil servants is exposed as frankly as it could be in a more perfect world. But it does represent a significant step forward, and Mrs Barbara Castle, as the Minister ultimately responsible, deserves the credit for arranging that it should be published.

### Capital spending

For the document, entitled "Priorities for Health and Personal Social Services in England," does set out, in reasonably plain terms, just what its title implies. Mrs. Castle states in the foreword that she will be ready to modify the strategy implied in the paper when the many vested interests involved—from regional health authorities to nurses and MPs, to "others with a reasonably close interest"—have made themselves heard. There is an element of courage in this, since the health and personal social service lobbies can be both vociferous and powerful.

Some of the broad priorities that the document "suggests" seem at first reading to be reasonable. The first is one always put in the forefront by Mrs. Castle: to cut capital spending rather than the level of service. The second is to switch some of the heavy spending on the large acute-care hospitals to primary care (family doctors and health centres), the mentally ill, the physically handicapped, and the elderly. A third is to place continuing emphasis on preventive medicine.

One proposed increase in spending is simply political: paragraph 4.23 announces the Government's intention to legislate for "the separation of private beds and facilities from NHS hospitals" and acknowledges that "an extra allowance has been made" for both resource allocation and cost control.

## Consequences of the dock work Bill

IN DRAFTING his Dock Work job opportunities for existing Regulation Bill Mr. Michael Foot, the Employment Secretary, has endeavoured to satisfy all the various unions (or, in the case of the Transport and General Workers, two sections of the same union) which have members in and around the docks. The main motive behind the legislation is to protect the dockers and to make available to them work which they have "lost" as a result of changes in cargo-handling methods, notably the development of containers. But if this has the effect of depriving members of other unions of jobs which they have been doing for some years and which are now to be classified as dockwork, it will make the labour problems of the docks all the more intractable.

### Protection

The purpose of the amendments which Mr. Foot introduced this week is to provide more protection for the other unions. In particular, it is now proposed that workers who are doing "dockwork" within the five-mile cargo-handling zone and who have union agreements covering that work dating from before September 18, 1967, will be exempt from the new law: this was the date at which the Dock Workers Employment Scheme was amended and dock labour decriminalised. Other amendments are designed to ensure that workers will retain their existing union agreements and membership even after they have been classified as registered dock workers: in other words, they will not be forced into the TGWU against their will.

There is still a question mark over those workers—mainly in the recently established container depots—who are covered by union agreements signed after September, 1967: the Union of Shop, Distributive and Allied Workers is particularly concerned about this.

The more exemptions Mr. Foot allows, the less effective the Bill will be in creating new industries.

Yesterday's military coup in Argentina came after two economically and politically disastrous years in which inflation had soared and the authority of President Perón waned. Hugh O'Shaughnessy reports on the rise and fall of the Peronist regimes.



On the way out and on the way in "Isabelita" Perón (right) and General Jorge Videla (left), leader of yesterday's coup.



SOUTH AMERICA

## Argentina's shattered dream

After three decades the astrologer secretary Sr. José López Rega, a former police corporal, he parted company from the Peronist Left and its youth movement which professed loyalty to his person but rejected his increasingly empty demagogery.

In 1974 he died leaving his once powerful and co-ordinated movement in chaos, an unmanageable legacy to his vice-president and third wife, the former night club dancer, Sra. María Estela "Isabelita" Martínez de Perón. For 20 months she has limped along, for a time relying on the now disgraced López Rega and his cabalistic utterances, more latterly on the extreme Right-wing remnant of the Peronist movement, the death squads at its command and her own resources of nervous, often hysterical energy.

Politically and economically the past years have been disastrous for the most advanced and potentially richest country in Latin America.

With a ferocious bitterness, often eclipsing anything yet seen in Northern Ireland, sectarian murders multiplied as the Right, organised with police support in the Argentine Anti-Communist Alliance, sought to eliminate the Left. The disaffected Left-wing Peronists, organised in the Montonero guerrilla bands, replied in kind, often in collaboration with the Marxist ERP or People's Revolutionary Army which controls stretches of countryside in the north of Argentina in a manner reminiscent of Vietcong control of parts of the Mekong Delta during the Vietnam war. Those corpses which were not destroyed often appeared with marks of torture, riddled with bullets. There was on average a murder every five hours.

In Congress the Peronist majority has drifted rudderless, unwilling to support the President wholeheartedly but reluctantly to collaborate actively in his overthrow. The staunchest defenders of parliamentary rule turned back Argentina to a have been Argentina's second Peronist government in May, 1973, and later that year Perón returned to preside once again.

But by now Perón's touch had gone. An ill man, more and more in the power of his bizarre

impose their ideas with bullets. The then still-powerful Argentine economy careered on like a racing car without a driver. Inflation over the past 12 months has been running at 423 per cent and tending to accelerate—14.6 per cent in January, 19.8 per cent in February.

Last year the Government's income was \$42bn. pesos. It spent \$23.4bn. pesos leaving a deficit of 13.3bn. pesos. This year the fiscal deficit is estimated at \$34.5bn. pesos (more than £1bn. at today's exchange rate)—though it must be seen that in such circumstances estimates must have limited validity. The trade deficit was \$900m. (£300m. imports), the balance of payments was in the red by \$1.065m. Tourists have crowded in from Latin America and even Europe buying fur coats and other luxuries for a song with hard currencies.

### Economic strategy

The Central Bank has never had a hope of being able to honour its foreign currency obligations this year and the international institutions and private banks have withheld new loans, unable to see the emergence of an economic strategy which would allow Argentina to repay.

After several false starts, like the failed coup at Christmas by Air Force officers, the armed Forces have now taken over "in the face of institutional, social, and administrative chaos," according to the communiqué signed yesterday by Lt.-Gen. Jorge Rafael Videla, the Army chief; Admiral Emilio Massera, the head of the Navy; and Brigadier Rolando Faurio, the Air Force commander.

The President, who was caught fleeing from Buenos Aires, has been sent to Patagonia. Armed resistance to the coup seems to have been minimal, if in fact there has been any at all.

Doubtless the military will

put as their first priority the new leaders set out yesterday

publication of some sort of

economic strategy which will

allow the lending agencies, the odium attaching to their mil-

tary cousins on the other side of the Andes.

The question must be whether the dynamic of Argentine politics will allow the new government over the coming months. There is also no doubt that the private banks

which have looked with increasing alarm at the chaos in Argentina will take an al-

together more favourable attitude to this régime than to the last one.

Some of the helter-skelter slide of the peso will be checked by outside help. Domestically the new government should have greater support from Argentine exporters. On Tuesday the meat exporters had announced they were cutting off sales abroad as a protest against their poor earnings. Promised the smack of firm government, domestic industry and business must also take heart. The foreign investor is in a more complex situation. In the past two years the number of kidnappings of foreign businessmen who have been held for ransom has dissuaded many foreign companies from looking at Argentina as a country for any new investment at all. Yet Argentina with a population of 25m. is still a major market with a remarkable reservoir of buying power still left and the international institutions and private banks have withheld new loans, unable to see the emergence of an economic strategy which would allow Argentina to repay.

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### Leaderless masses

There is every likelihood sharp polarisation in Arg politics between the G movement and the now lea Peronist masses, emoti committed to loyalty t memory of the late G Perón, but in practice towards a more uncompromising view of politics as a fight between Right and Left.

Such a polarisation is same time just what the extreme Left has been seeking a long time. The prospect heriting a great deal o support with the edem of a political form.

Sadly it would be lying in a large measure must rest with their assessment of what is in store politically for Argentina. Will the Government's policies have any similarity to those of the Chilean military junta next door, or to those of the Brazilian officers or the Peruvian military government?

The foreign investors' decision to a large measure must rest with their assessment of what is in store politically for Argentina. Will the Government's policies have any similarity to those of the Chilean military junta next door, or to those of the Brazilian officers or the Peruvian military government?

The new Argentine junta has let it be known that it does not intend to emulate the policies of General Augusto Pinochet in Santiago; and Washington for its part, scarred by association with the Chilean generals, has told the Argentine officers that it wants no repetition of the killing which followed the overthrow of Dr. Salvador Allende in Chile in 1973. It is reasonable to suppose that Argentina's new leaders set out yesterday

with the full intention of doing all they could to avoid the odium attaching to their mil-

itary control of the coup. It will need a display of patience and who could serve out the once if the political situation is to be repaired.

The first report of the actions and the reaction to would confirm the valid pessimistic rather than optimistic view.

To draw a parallel again with the summary closing of the

Northern Ireland, too much the draconian penalties blood has been spilled in the past few years for there to be any easy or early reconciliation.

The method of disposing of the

Héctor Cámpora all stage

military coup this week has

brought one possible way of

bringing the national crisis

Cordoba thousands of under control—a recourse to the motor vehicle to Parliament.

By taking over tools in the first protest a direct control the military have the coup. It will need a display of patience and nerves and an uncharitable

display of patience and who could serve out the once if the political situation is to be repaired.

Establish your factory in Mid Glamorgan

Sefydliwch eich ffatri ym Morgannwg Ganol

and join a growing international community

ac ymunwch a chymdeithas ryngwladol gynyddc

which makes a habit of crossing frontiers.

sy'n hen gyfarwydd a chroes i ffiniau.

Mid Glamorgan offers growth minded firms the best location for European operations.

An extensive range of fully serviced industrial sites and modern factory, port and express rail facilities, give industry the room to expand efficiently and the ability to reach its markets in the shortest possible time.

Because the whole of Mid Glamorgan is designated either a "Special Development Area" or a "Full Development Area" the maximum scale of Government grants, loans and tax allowances are readily available to encourage expansion, but of greatest importance to those firms with an international market, is the availability of a pool of hard working and adaptable workforce which has few equals.

For further information, please contact:

Bob Chilcott,  
 Development Department Officer,  
 Director of County Clerk & Chief Executive,  
 Mid Glamorgan County Council,  
 County Hall, Cardiff, CF1 3NE.  
 Telephone: 0222 28033

## MEN AND MATTERS

### The young brewer's reply

Newspaper competitions and awards sometimes have their lighter side—for example our own management game was won in 1971 by a team of financial controllers from the Rolls-Royce aero engine division in Derby, not long after the company had gone bust. Yesterday Rolls-Royce popped up again—this time the motor company—when David Plastow, 43 and managing director of Rolls-Royce Motors, went to the Mansion House to receive his award as The Guardian Young Businessman of the Year.

The young brewer's reply . . . health, marriage, and reputations at stake, and yet there are people at Rolls-Royce Motors—the men who have really suffered the risks—who have suffered a 25 per cent to 30 per cent fall in real income during the period of recovery."

A *Guardian* spokesman seemed quite pleased that Plastow had decided to speak out at the lunch. But had he known that the two speeches were going to be so some variance? "Well I did know what they were going to say, but there wasn't much I could do about it anyway."

As if Mary Whitehouse were not enough, BBC 1 and ITV are having to run the gauntlet of being monitored for blasphemy, swearing, and vulgarity by a group of boys and girls who are boarding pupils at Scarisbrick Hall School, Ormskirk. Under their leader, Michael Hastings, the pupils have now produced a second report following one which they produced six months ago.

## ECONOMIC VIEWPOINT: THE LABOUR LEADERSHIP

BY SAMUEL BRITTON

# A tale of three aspiring Chancellors

MENTS that three of to be maintained at all costs were for the Labour was very much Mr. Wilson's view. One still own member of the Exchequer.

Mr. Callaghan's worst episode as Chancellor was his statement before the 1966 election that he saw "no need for severe increases in taxation." When all the signs were that we were running into another first-class sterling crisis unless we deviated, refreshed at home, or preferably did both. If there was an election which Labour did not deserve to win, it was that of March 31, 1966.

Migration of Mr. Callaghan as Chancellor was far. It would be pretend that his management was part. But he was not in his department Ministers

and such as have been achieved national financial return

seeming to his patient

Mr. Callaghan was subsequently put for a British Conservative

ment for the post of Director of the IMF.

it, however, is one to say

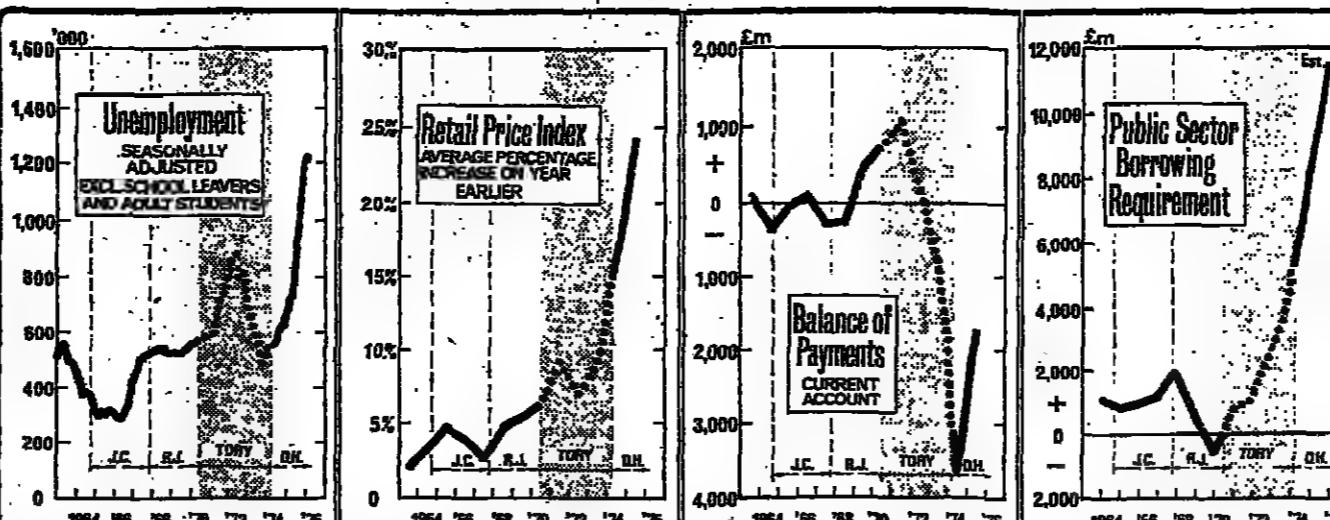
Callaghan's role in the exaggerated enthusiasm of a convert, reassured us about the "pound in your pocket" and spoke to his Parliamentary supporters of the great growth opportunities which were now open. Mr. Callaghan, by contrast, behaved with Roman dignity, insisted that devaluation was a defeat, resigned as Chancellor and wrongly allowed himself to become the scapegoat.

The achievements of Mr. Roy Jenkins as Chancellor should by now be well known. The success of devaluation in bringing about four successive years of payment surplus is shown in the accompanying chart. But it was never a foregone conclusion and there were many such as Jenkins, anxious months in 1968 and Crossman, who 1969 of waiting until the results not then in the inner came through in the figures.

The view of sterling as

The new Chancellor's first

to Alpineusque symbol, priority was to limit the growth



The ups and downs of Labour Chancellors in graphic form. The initials at the bottom of each chart refer (left to right) to the successive regimes of Mr. James Callaghan, Mr. Roy Jenkins and, after four Conservative years, Mr. Denis Healey.

of public spending. He was action on its own was not unions with him in it. He was widely criticised at the time enough.

During the whole period when

devaluation was finally forced

upon us in November 1967. Mr.

Wilson began to speak of

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exaggerated enthusiasm of a

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The view of sterling as

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fundamentally there is a great Chancellor manage to stop it deal in common in their vision of society. Both have favoured other Ministers the impression of State-managed capitalism with taxpayers' money available on concessionary terms to approved firms.

Both have been immensely self-confident about the ability of themselves and their advisers to choose the "winners" in industry.

Both have seen an incomes policy not merely as an economic weapon, but as a concordat between the major power groups, such as Government, TUC and the CBI, which together should run society between them.

These matters should be mentioned, first because Mr. Healey has had some success in reducing the inflation rate, although it will be extremely difficult to get it much below 10 per cent. It is also clear that the economy has begun to turn and unemployment is likely to start falling.

The main question now is how to ensure that recovery continues without running into the familiar supply bottlenecks — perhaps even when unemployment is still above 1m. If past experience has taught anything at all, it is that this is the last sort of time when anyone should think of administering a domestic stimulus.

What, then, does Mr. Healey mean by his broad hints that the next Budget will contain some good things? I cannot imagine that he is about to repeat the Heath errors of 1972.

In any case, Labour was back in office in 1974 with Mr. Denis Healey as Chancellor. There are two difficulties about judging his record fairly. The first is that we are still in mid-stream. The second is that because of the operation of time lags, it is difficult to be sure how far to attribute the alarming trends shown in the chart claims or restrictive practices, to union leaders would be prevented by Government rescue operations from pricing their members out of jobs. As this is not appropriate, Mr. Healey in many ways reminds one of Mr. Heath. It is not merely superficial resemblances between the two elections of 1970 that year.

Mention of Mr. Heath is in any case appropriate. Mr. Healey was never a possible long-term policy, all it did was to buy a mere superficial resemblances while Mr. Healey cannot be regarded as the prime mover in critics and criticism. More this approach, he did not as being, rest.

## Letters to the Editor

uity  
nk

Mr. T. London.

Mr. David Hopkinson in

as chairman of in-

the M.-G. unit

roup has made some emo-

remarks regarding the

ed "equity bank" (March

now). However, he has

told at the side of the

fact that sterling is

playing a fading role in the field

of international currency trans-

sion funds. By actions, and indeed, the West-

erners.

Now let us look at German DM appears to be over-

taking the £ as a reserve

currency?

A. M. White.

Midland.

S. Woodhull Drive,

Chelmsford, Kent.

varying legal, financial and or take prisoner those who sur-

social advantages offered by murderer? Their main weapon is different tenures.

Finally, in those areas with

pressing shortages, where the

pressure is for more houses

than can be built, the

balance of payments would

not only delay houses

but limit the scope of local authorities for dealing with, however im-

possibly, the housing problems

with which they are best

equipped to cope and limit, not

extend, the chance of decent

housing for many, mostly

deprived families.

Stewart Lansley,  
33 Dumbarton Road, S.W.2.

prevent a heavy burden on the new Rhodesia or Zimbabwe in the post-independence period. The cost of debt servicing might be further eased by local taxation, notably balanced by double taxation relief agreements with our subsequent experience, not least in Northern Ireland, has been more humane and free than at any time in British history. The Parliaments of that period, with much encouragement from Mr. Jenkins when at the Homs Office, had done more to set the people free and remove sources of needless misery than we actually had in 1971-72.

It is often forgotten that Mr. Jenkins did prede over a temporary incomes policy, which is economic field—which has not attempted to bogged down in technical argument; he could not wait several lifetimes while the controversies of this "semantics" were being resolved.

He reduced the growth of the money supply because his own

experience and that of other countries had shown that fiscal

men know not their good for-

ceaseless.

Liddell Hart believed we were

were we were we were we were

we were

# COMPANY NEWS + COMMENT

## Slough Estates jumps £1.1m. to £5.34m.

INCLUDING overseas income up from £1.78m. to £2.83m., gross rental income of Slough Estates expanded from £4.37m. to £5.77m. in 1975, and pre-tax profit increased from £4.23m. to £5.34m.

At half-way, reporting a rise in profit from £1.84m. to £2.83m., the directors said they were confident of "substantially higher" profits for the full year.

They now state that during 1976 the group will continue to benefit from base increases and rent reviews, both in the U.K. and overseas, and income from utilities and sales of merchandise will further increase.

Provided there is no major set-back in the general economic situation they feel confident that profits for 1976 will show a further improvement.

The development programme in the U.K. and overseas has been restricted as a result of price demand for premises. Demands are told, but the likely return in base activity, the group is capable of taking full advantage as preliminary development planning has continued.

Earnings for 1975 are shown to be up from £3.48m. to £3.65m per 25p share, and the dividend is lifted from 1.725p to the maximum permitted 1.844m net with a final payment of 1.218p.

Turnover in 1975 was £1.918m. (£1.83m. after credit), up 11.2 per cent.

Construction management costs (including interest on work-in-progress) continue to be capitalised as part of cost of completed buildings, but interest of £472,000 on U.K. land has been charged in arriving at profits for 1975 (£376,000 capitalised).

### • comment

A large profit increase to a record total is rare news from a property company nowadays and the 26 per cent. pre-tax rise at Slough would have been greater but for the decision to charge £372,000 of interest on U.K. land, net profits, leaving over £300,000 of interest on work-in-progress.

Last year's performance is partly explained by the big increase in rental income previously held-up by the freeze.

While there will be continued benefits from the indexed linked rents (covering about half the U.K. portfolio) a smaller increase in overall rents and profits is likely in 1976. Slough has not revalued its properties, though reckons they are worth above book figures, and the general City estimate is net worth around £110m. This includes an discount of nearly 22 per cent. at 861m, which is larger than for some of the other industrial specialists, such as Bilton. But the shares have been strong relative to the sector and despite the balance-sheet strengths there are few immediate arguments for a re-rating.

### INDEX TO COMPANY HIGHLIGHTS

Company	Page	Col.	Company	Page	Col.
Barton & Sons	27	2	Mucklow (A. & L.)	25	4
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Blackwood Morton	24	2	Parker Timber	25	5
Cartwright (R.)	25	3	Richards (Leicester)	28	3
Cornhill Insurance	28	4	Rockware Group	24	4
Dawson Day	27	1	Rosendene Investment	28	1
Federated Land	26	5	Sanderson Murray	26	5
General Accident	28	4	Slough Estates	24	1
Guinness Peat	24	8	Tube Investments	24	7
Henderson (J. and W.)	24	6	Unigard	27	3
Imperial Metal	27	5	Walker (J.) Goldsmith	24	5
Ladbrooke Group	28	1	Watmoughs	28	2
Lilley (F.J.C.)	24	3	Woodhouse & Rixton	26	4

large contract in Hong Kong and a smaller one in the Persian Gulf. Meanwhile, improving cash flow has eliminated short-term borrowings which stood at £18.8m. At year-end, the group's cash position when published should show a healthy cash balance judging by the interest received figure of nearly £88,000 over the last six months.

## Rockware expands to £4.31m.

REFLECTING A "splendid year" in the glass division, pre-tax profit of Rockware Group expanded from £2.72m. to £4.31m. in 1975, after £1.88m. against £0.51m. for the first half. Turnover for the year advanced from £44.75m. to £58.46m.

Stated earnings per 25p share increased from 8.15p to 12.83p, and the dividend is lifted from 2.0675p to a maximum permitted 3.1672p net, with a final of 2.1672p.

Glass turnover ..... 32,450 32,000  
Profits before tax ..... 2,0675p 2,1672p  
Dividends ..... 1.20 1.20

Statement Page 27

## F. J. Lilley breaks £2m. barrier

CIVIL ENGINEERS and public works contractors F. J. Lilley are pushing up its profit by 26.4 per cent. to £2.02m. in the year ended June 30, 1975.

The directors are confident that the group will maintain its position, despite the current recession in the construction industry.

Net earnings are stated at 13.40p against 11.25p per 25p share.

The final dividend is 1.0352p to lift the net total from £1.623p to £1.773p, and a one-for-two scrip issue is proposed.

Turnover ..... 1875-76 1874-75  
Profits ..... 22,621,000 20,000,000  
Depreciation ..... 2,200,000 2,180,000  
Interest received ..... 774,473 781,286  
Profit before tax ..... 2,021,200 1,804,200  
Attributable Ordinary ..... 1,623,000 1,500,000  
Dividends ..... 1,0352p 1,0352p

Statement Page 27

### • comment

A pre-tax increase of a quarter from Lilley was due to outside estimates and the share moved ahead by 2p to 62p, while a fall of 41 per cent is covered 7.8 times. The profits growth stems wholly from U.K. contracts, and though new developments associated with the North Sea have tended to slow down, local authority work has been surprisingly good. However, Government pressure to cut spending is gradually contracting the number of shareholders funds and the prospect of a minimum £2m. profit from the proposed Greenwich property sale to IBM gives confidence to the shares which at 90p yield 5.1 per cent. and are on a par with the two peers.

The group makes and sells carvets, felts, jute yarn and towels.

### • comment

Three separate price increases in 1975, a gently rising trend in wool prices and stable labour costs have combined to widen BMK's pre-interest margins by over 30 per cent. on the previous six months, despite lower volume and a mere 5 per cent. increase in turnover. A sharp drop in interest charges, moreover, has translated this trading improvement into a pre-tax profits gain of 138 per cent.

The chairman adds:

"The group holds many long leases and owns many freeholds and that's present stock are liquid resources which do not depreciate in value, and that liquid resources are strong,"

the chairman adds.

### • comment

In the wake of static sales and rising costs James Walker's interim profits dropped by 5.6. Customer trading down and though the company has expanded its ranges of silver and 9 carat gold merchandise, the higher rate of VAT introduced from May 1, has taken the edge off demand. In the circumstances, the company will be hard pressed to meet the market's falling demand for store expansion with the possibility of some closures, which seems unlikely. So it is probable that the decline will continue at the same sort of pace for the full year to leave profits of say £2.2m. pre-tax, which would easily cover the forecast maximum dividend over three times. The shares, which closed 1p to 30p, yield 7.7 per cent, which is some prop given the limited short-term recovery potential.

### • comment

The Directors of Compagnie de Saint-Gobain-Pont-à-Mousson, parent holding company of the Group, have met and approved the accounts for the 1975 financial year, which show a net profit of 345 million francs in comparison with 268 million francs for 1974. Since retained earnings amount to 172 million francs, the annual General Meeting must decide on the allotment of 517 million francs.

The Directors have decided to propose to the General Meeting,

which has been called for June 14th, the distribution of 253 million francs to shareholders and the appropriation of the remainder to retained earnings, which would thus be increased to 264 million francs.

Since this distribution is applicable to the 29,700,000 shares

constituting the capital, the net dividend per share will amount to FF. 8.50 and, after taking into account a tax credit of FF. 4.25, total income per share will be FF. 12.75. This dividend will be paid as from July 2nd and corresponds to coupon No. 33.

Last year, a dividend of FF. 8.50 per share was distributed to the 29,700,000 shares for the 1974 financial year, plus FF. 0.30 for the 1973 financial year. Including the tax credit, total income was thus FF. 13.20 per share.

The financial results of Compagnie de Saint-Gobain-Pont-à-

Mousson for 1975 comprise, for the most part, dividends and other income paid by subsidiaries and other holdings for the 1973 and 1974 financial years, before the impact of the recession was felt.

The results also include profits from previous financial years and gains on the disposal of assets.

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Since this distribution is applicable to the 29,700,000 shares

constituting the capital, the net dividend per share will amount to FF. 8.50 and, after taking into account a tax credit of FF. 4.25, total income per share will be FF. 12.75. This dividend will be paid as from July 2nd and corresponds to coupon No. 33.

Last year, a dividend of FF. 8.50 per share was distributed to the 29,700,000 shares for the 1974 financial year, plus FF. 0.30 for the 1973 financial year. Including the tax credit, total income was thus FF. 13.20 per share.

The financial results of Compagnie de Saint-Gobain-Pont-à-

Mousson for 1975 comprise, for the most part, dividends and other

income paid by subsidiaries and other holdings for the 1973 and

1974 financial years, before the impact of the recession was felt.

The results also include profits from previous financial years and

gains on the disposal of assets.

### • comment

The Directors of Compagnie de Saint-Gobain-Pont-à-Mousson, parent holding company of the Group, have met and approved the accounts for the 1975 financial year, which show a net profit of 345 million francs in comparison with 268 million francs for 1974. Since retained earnings amount to 172 million francs, the annual General Meeting must decide on the allotment of 517 million francs.

The Directors have decided to propose to the General Meeting,

which has been called for June 14th, the distribution of 253 million francs to shareholders and the appropriation of





# Dawnay Day break-even in first half

FOR THE six months to December 31, 1975, a loss of £14,000, compared with £21,120,000, was incurred by investment bankers, Dawnay Day Group. This is before tax and extraordinary items, but after provisions against banking advances down substantially from £1,731,000 to £28,000. In the last full year a taxable loss of £1,731,000 was incurred.

Again there is no interim dividend—last year's final was 0.5p net per 25p share.

Chairman, Mr. P. Parker, says that, after the exceptional conditions of the past two years, the group is at least encouragingly broken even for the moment. The result has been improved by a further surplus on purchases of convertible loan stock, included in the profit and loss account as an extraordinary item.

Throughout, the group has had to combat a substantially increased cost base. Net revenue was at a low level in the first half, resulting in a significant net banking loss and adverse conditions continued to affect certain of the trading subsidiaries.

Mr. Parker adds that it would be "foolhardy" to predict the likely outcome for the year, which he believes will be nationally and as regards the group the worst effects of the recession are over.

The directors are more confident again of opportunities in which to participate the advantages particularly in the field of expanding private and smaller public companies in which the group has long specialised.

**Standard Bank rights 90% accepted**

The rights issue by Standard Chartered Bank to raise £31m. on although not quite reaching the basis of three-for-30 at 333p 1975 level. He would expect the

each has been taken up as to 90 second half to make the larger profit.

The balance has been sold at a net premium of 5p per share which will be distributed to entitled shareholders, except that no payment will be made for less than £1.

## Barton and Sons up to £2.97m.

**TURNOVER** OF engineers and fabricators, Barton and Sons increased from £26.15m. to £30.2m. in 1975 and pre-tax profits rose by 4.3 per cent. from £2,883,200 to £2,963,520 after £1.4m., against £1.37m., for costs.

Full year earnings per 25p share are shown to be up from 9.37p to 9.79p and the dividend total is listed from 2.483p to 2.6605p net with a final payment of 1.6603p.

Mr. C. A. Roper, chairman, says a significant portion of the increase in sales came from increased values. The steel tube division was substantially able to maintain its record 1974 level of profits, the increase in sales value making good a fall in margins in 15 per cent. to 13.3 per cent.

Profit on overseas tube-making subsidiaries increased while the home subsidiary suffered a reduction.

The structural steel and fabrication division raised its contribution to profits by 7.5 per cent. as the result of a 3.3 per cent. increase in sales and an improvement in its margins from 4.3 per cent. to 5.3 per cent. The engineering division, however, produced an 11 per cent. lower profit despite a 5 per cent. increase in sales, reflecting a decline in the margin to 6.8 per cent. from 8.3 per cent.

Further development costs in the casting section partly accounted for this setback, but no substantial further expenditure in this area is expected to be chargeable in the current year.

On prospects, Mr. Roper tells members that 1976 profits could be reasonably satisfactory.

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**Tokyo Pacific Holdings N.V.**

**Tokyo Pacific Holdings (Seaboard) N.V.**

Curaçao, Netherlands Antilles

The Annual Report as of 31st December 1975 has been published and may be obtained from:

Pierson, Heldring & Pierson N.V.  
Herengracht 205-214, Amsterdam  
Manufacturers Hanover Trust  
Company  
7 Princes Street, London EC2R 9AQ

N. M. Rothschild & Sons Limited  
New Court St. Swithin's Lane,  
London, E.C. 4

Bank Rothschild  
21 Rue Lafitte, Paris 9

Merrill Lynch International Inc.  
all European offices

# KENNING MOTOR GROUP LTD

Distributors and Retailers of Cars, Commercial Vehicles, Petroleum Products and Tyres. Concessionaires for John Bull Tyres. Specialists in Service and Parts. Long Term Contract Hire, Car and Van Hire.

Bodybuilders. Manufacturers of Electric Vehicles. Road Tank Vehicles and Remoulded Tyres. Operators of Motorway Service Areas. Insurance Brokers.

## Chairman's Statement

Despite the doubts I expressed in the Interim Statement, the Group Net Profit before Tax of £3,171,000 achieved last year.

Fortunately, it was not necessary again to provide a special payment to the Group Pension Fund charged in the accounts of the previous year. The Group's normal contribution to the Fund was, however, increased by 1%.

Sale in new vehicles was far better than anticipated due to the success of the Leyland Superdeal Campaign. Sales of, and profits from, used vehicles also showed an improvement. Kenning (London) Limited benefited from these factors and from its reorganisation, turning a substantial loss into a profit.

Parts depots increased their profitability and Service Departments improved their trading sufficiently to balance increased costs.

Commercial vehicle depots produced good results in a depressed market, helped by better availability and an improvement in the model range.

Kenning Tyre Services results were well above the average for similar businesses but showed a sharp decline from last year's record figures. The market for truck tyres was affected adversely due to hauliers laying up vehicles. Earthmover tyre sales declined sharply as the effects of the cut back on road building programmes were felt. The car tyre market was highly competitive as motorists endeavoured to economise. Shortages of John Bull tyres were experienced during the year but the supply position has now considerably improved and truck tyres have been added to the range. Remoulds showed some improvement but it was difficult to obtain sufficient casings for radial remoulding at the factories. Nevertheless, a worthwhile profit was achieved.

Contract Hire performed very creditably in producing record figures. Car Hire produced improved but disappointing results. The bulk of this improvement came in the last quarter of the year when the Price Commission allowed us to increase rates to meet increased costs. Since the year end we have joined in a new European Consortium called Autohansa International which I trust will prove to be a worthwhile venture. Although they are run as separate businesses, it is interesting to note that our combined long and short term hire fleets number 7,500 vehicles.

Petrol retailing remains an important part of the business. Above average results were achieved in a highly competitive market.

Motorway Service Areas again had a difficult year but produced an improved profit for the second half year.

The Authorised Distributors operated for BP again produced satisfactory results.



**KENNING  
MOTOR GROUP**

Number of Shareholders 6,900.  
Value of Group Properties £21,000,000.  
Number of Employees (excluding Rhodesia) 7,339.  
Number of Apprentices 447.

Copies of the 1975 Report and Accounts may be obtained from the Secretary, Major Offices, Old Road, Chesterfield.

## MINING NEWS

# Barlow Rand's two old soldiers

BY KENNETH MARSTON, MINING EDITOR

DOWNTURN, but not out, seems to be the verdict on Durban Deep and Barlow Proprietary Mines, two veteran and low grade South African gold producers. In December, Barlow's gold group which had enjoyed a boost in profits during 1974, gold price boom but which had to call upon State assistance last year.

In the annual report of the 78-year-old Durban Deep the chairman, Mr. R. S. Lawrence, says that there has been a marked improvement in the vital supply of labour and with indications of a rise in the grade of ore being mined, improved gold production is in prospect for this year. But he ventures no forecast of dividend and profits which are highly geared to bullion prices.

He also holds out the hope that if the exploration of the southern area discloses average gold values and mineralisation patterns similar to those elsewhere in the mine, there will be a "very substantial prolongation of its life

in view of the trouble-torn operating company with the Botswana Government having risen 12 per cent. Botswana RST

is still 34p yesterday.

**Cons. Murchison plucks it cool**

IN VIEW of uncertain economic conditions Mr. P. R. Wilson, chairman of South Africa's antimony producing Consolidated Murchison, says that there is a "real risk

that the company's distribution

of its 1975 earnings will be

delayed by a "very substantial" extension of both turnover and

the costs and debts.

The stocks and debtors reduction policy will be continued, and wherever possible efforts will be made to increase margins, although the directors do not anticipate any abrupt return to acceptable levels.

Last year £602,000 was spent on plant and £44,000 on buildings.

The investment programme continues and capital outlays this year again will be financed from internal sources. The year end working capital was £288,000.

As reported on March 19, group pre-tax profit for 1975 was £1,191,199 (£1,521,261)—one of the most difficult trading years ever. Margins on both home and export business came under severe pressure particularly in the second half.

Despite improved productivity and cost reductions the directors were unable to recapture the margins of 1974, which in themselves were not regarded as adequate. Improvement may have to wait a while longer, says Mr. McStay.

Valuations of plant and buildings have been investigated.

Professional valuations on the replacement rather than the retainment concept previously used were obtained, and this has had the overall effect of an increase in the valuation of £677,000.

Philippe Electrical (Ireland) Ltd. has 5,000,408 Ordinary shares in the company and Alcan Aluminium 1,316,334. The company manufactures electrical cables and transformers, telephone cables, etc.

A meeting Dublin April 8, noon.

against the 50 per cent. level for the WAWW offer. It argued that Hardy's offer remains like a mirage, attractive but unobtainable.

**SHARE ALTERNATIVE FOR TOTALISATORS**

The Board of Ladbrokes Group and Totalisators and Greyhound Holdings have agreed to a share alternative to the £1p a share offered by Ladbrokes for the outstanding balance of Totalisators.

The terms are the top share in Ladbrokes for every 1,000 Ap shares in Totalisators. Acceptance will be entitled to retain a special interim dividend of £0.3885p net (£0.35p) in lieu of a final for 1975.

As known, Ladbrokes acquired 48.48 per cent. of the Ordinary from Estates House Investment Trust last month.

A Ladbrokes cash offer of 80p for each 7 per cent. Cumulative Preference £1 unit has also been agreed. The Ordinary offer is conditional on Ladbrokes acquiring more than 30 per cent.

Directors of Totalisators (excluding the Ladbrokes representation) believe that the offer is still not acceptable.

Proceeds will be used in the reduction of Totalisators' bank borrowings which were increased as a result of the acquisition of ElectroPower Gears.

**REDLAND EXPANDS**

Redland, the building materials group, has acquired a lavender quarry in Surrey, and a gravel extraction business for a minimum consideration of £1.5m.

This will be met by the immediate payment of £310,388 and the issue of 301,000 Ordinary shares ranking pari passu with the existing issued Ordinary, the remaining consideration of 1,004,398 shares being paid in instalments over three years, subject to a cash alternative in the event of share price fluctuations, which would result in a minimum total consideration of £1.5m.

**TKM RECEIVES £1.7M.**

Tower Kennedy and Millbrae (Holdings), the international finance and investment group, has realised a total of £1.6m. cash from the sale of its interest in Morris Tower Books (Holdings) to Alexander Howden Group.

At December 31, 1974, net assets and pre-tax profits of MTB, which were attributable to TKM's interest amounted to £337,000 and £320,000 respectively.

**HANSON-HYGRADE**

Plaintiffs in a court action against Hanson Industries' offer for Hygrade Food Products are reported to be seeking a preliminary injunction to stop the bid. A hearing on the preliminary injunction is set for March 30.

**Imperial Metal**

THE CHAIRMAN of Imperial Metal Industries, Sir Michael Clapton, told shareholders at the annual meeting that "the picture I have to present to you is uninteresting, both in prospect and retrospect. None of us can be proud of the profits stated in the annual report before you."

In the last financial year, IMI showed pre-tax profits of £16.4m. compared with £18.9m. in 1974. Sales decreased from £192.5m. to £182.6m.

The group made profits of £1.5m. in the second half, which the chairman described as gratifying, but he warned shareholders not to over estimate the extent of the recovery.

However, Sir Michael hoped that two factors would continue: first, in terms of inflation slowing down; and, second, the effects of positive action taken by management to use labour more effectively.

The chairman also pointed out that the group suffered very little from industrial problems "in spite of the strains imposed by redundancies throughout the group."

Referring to the recent £20m. rights issue, Sir Michael said that the additional capital was needed to support capital expenditure, to expand business in certain product and market areas by organic growth and acquisition, and also to expand the equity base to enable it to finance short-term commodity price peaks.

# BLACKWOOD MORTON & SONS HOLDINGS LTD.

## Interim Statement

The Directors of Blackwood, Morton & Sons (Holdings) Ltd. announce an Interim Dividend of 81.25p per share (1975-Nil) for the year to 30th June 1976.

Unaudited Group results for the six months to 31st December 1975 ('Overseas Subsidiaries') and for the six months to 30th September 1975 ('UK Subsidiaries') are as follows:

	Six months to 31st Dec. 1975	Six months to 31st Dec. 1975
<b>Sales</b>	<b>£12,286,838</b>	<b>£12,114,483</b>
<b>Trading Conditions</b>	<b>894,876</b>	<b>771,818</b>
<b>Less Depreciation</b>	<b>287,484</b>	<b>288,064</b>
<b>Bank Dividend Interest</b>	<b>185,274</b>	<b>284,607</b>
<b>Less 5% Dividends</b>	<b>362,758</b>	<b>573,671</b>
<b>Profit before Tax</b>	<b>511,918</b>	<b>(Loss) 851,498</b>
<b>Tax (including Deferred Tax)</b>	<b>275,000</b>	<b>(Tax Credit) 250,000</b>
<b>Profit after Tax</b>	<b>236,918</b>	<b>(Loss) 361,498</b>

Sales, though reduced in volume, showed little change in value compared with the equivalent period a year ago, reflecting the benefits of price increases which became effective in the first half of 1975. This increased profitability allied to the sharp reduction in interest charges from £228,607 to £105,274 and a lessening in the rate of wage increases led to the considerable improvement in the results.

All trading companies with the exception of the Australian subsidiary contributed to this improvement.

In the U.K. consumer demand continued to be disappointing. Unemployment continues at a high level, and if there are no tax reductions in the Budget, disposable income will continue to fall. Trading conditions are likely to continue difficult and the situation could be aggravated by rising prices of raw materials leading inevitably to still higher prices for carpets.

Depressed conditions and fierce price competition in our most important overseas markets led to a reduction in exports from £1.80m. to £1.45m. However, there are signs of an improvement, especially in Australia and West Germany, and the recent devaluation of the £ should help.

In the absence of any serious deterioration in the second half of the year, it is the intention of the Board to recommend the payment of a Final Dividend in October.

# Portman Building Society

The ninety-fifth Annual General Meeting

## COMPANY NEWS

# Ladbroke ahead £2.3m. and doing well

WITH THE exception of credit betting and casinos, all divisions of the Ladbroke Group achieved improved turnover in 1975, and the overall total showed a near £14m. advance to £28.6m.

Profits went up from £10.08m. to £12.32m. with £7.2m. coming in the second half. Interim profits did not include the holiday side.

Of the profit, betting and casinos accounted for 74 per cent., hotels, holidays and entertainments for 20 per cent., and property for the balance.

Net earnings per share are stated at 13.1p against 11.86p adjusted. The final dividend is 2.778p on capital increased by the rights issue for the forecast 4.176p net total, compared with 3.576p.

The leisure industry continues buoyant and the group is doing well, the directors state. Prospects for 1976 are "most promising".

It is intended to continue expanding in the leisure field. Recent moves into racecourse management through the promotion of the Ladbroke Grand National Meeting and the intended acquisition of Totalisator and Greyhound Holdings are part of this policy.

**Turnover** 1875 1874  
£m. £m.  
Net income paid 50.388 52.677  
Profit before tax 82.117 82.117  
Taxation 6.407 5.967  
Minority 2.01 2.01  
Available 1.770 4.891  
Dividend 1.873 1.873  
See Ltr.

## Rosedimond lifts total

PRE-TAX REVENUE for the year to January 31, 1975 of Rosedimond Investment Trust increased from £473.431 to £484.379.

Stated earnings per 25p Income share advanced from 3.49p to 3.61p, and the dividend is lifted from 3.475p to 3.7p net with a second distribution of 1.875p.

Mr SEAGER

1975-76 1974-75

Income 443.203 429.229

Pre-tax revenue 264.379 273.023

Net asset value per 25p Capital share is shown at 73.3p compared with 54.1p.

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## INTERNATIONAL COMPANY NEWS + EURO MARKETS

**Swissair stands by its performance in 1975**

JOHN WICKS

**BOARD** of Swissair is to was that of exchange-rates, the scheduled services. Seat capacity shareholders at the April 30 appreciation of the Swiss franc use similarly dropped slightly from 56.1 per cent. to 55 per cent. general meeting to a net loss of potential income from other currencies resulting in a dividend of Sw.Fr.35m. The was decisive in the reduction of final profits to 5.71 per cent. This will be the since 1962 follows distribution of a Sw.Fr.40.50m payment GUY.

The fall in gross earnings was profit of the airline was to Sw.Fr.20.50m. In 1974, was concerned, was 12.9m. for 1974, and was rest since 1967 gross earnings have been below the originally budgeted Sw.Fr.40.50m. for the year. GUY.

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At a Press conference the company's head-quarters near Zurich, however, director (finance) Schneider said that Swissair's proud of the 1975 result: "an improvement in the second half of last year had been anticipated that would occur for the year".

A particular problem faced by Swissair in 1975

was the economic situation in regular Cairo and Tehran.

import Cornwell

PARIS, March 24.

TELEGRAMS ARE AT AN

halt stage for the Italian

hotel group to sell its con-

cern's hotels to unspecified

investors.

Three luxury hotels are

for sale on the Rue de la

Princes des Galles, and

Hôtel Royal just next door

Opera and which contains

celebrated and recently

closed Café de l'Opéra.

Discussions reported from

and not denied here,

as the future of the Ste

de l'Opéra Hotels

company of CGILCA's hotel

suit in Paris, in which the

group has a stake of

2.5000.

Details have emerged con-

cerning the size of the deal,

red to have been prompted

financial troubles of Italy

had a backwash effect

on the Algarve SPA.

It is the real go through, it

be one of the most

popular Algarve property invest-

ments in the French capital,

Knows bringing the Mon-

te Tower in the Defense sky-

district last year.

would also represent some

of a self-inflicted setback

the French authorities here.

Renault car group was under-

bidding but was prevented

by the Finance

on the grounds that

diversification was not part

of the deal.

RSV is also proposing to

allocate Fis.80m. out of the 1975

LECTED EURODOLLAR BOND PRICES

MID-DAY INDICATIONS

BEST

WORST

OPENING

CLOSING

YESTERDAY

OPENING

C

## WALL STREET + OVERSEAS MARKETS

## + FOREIGN EXCHANGES

## Index moves up another 13 to 1009

BY OUR WALL STREET CORRESPONDENT

**CARRYOVER BUYING** sent Wall Street to its highest level in three expansion is underway. Years with the Dow Jones Industrial Average once again moving to \$932, Phillips Petroleum \$11 to back over the psychological 1,000 mark, buoyed by optimism regarding the outlook for the U.S. economy.

The Industrial Average further advanced 13.78 to 1,019.21, its highest level since January 23, 1973, when it closed at 1,018.66. The NYSE All Common Index added 90 cents at \$935.15, while advances led declines by 1,083.40.

Trading volume spurted ahead 10,160 shares to \$2,616, indicating

## MOST ACTIVE STOCKS

	Stock	Change	Stock	Change
Scars J. D.	231,160	-1	Yerger	+1
Traeger	420,000	-1	U.S. G.	+1
Gulf Oil	337,000	-1	U.S. Ind.	+1
General Motors	1,150,000	-1	U.S. Nat. Gas.	+1
Amer. Tel. Tel.	1,150,000	-1	U.S. Natl. Gas.	+1
Southwest Co.	350,000	-1	U.S. Natl. Gas.	+1
Midland Corp.	1,150,000	-1	U.S. Natl. Gas.	+1
Witco Corp.	1,150,000	-1	U.S. Natl. Gas.	+1
Stand. Oil Calif.	350,000	-1	U.S. Natl. Gas.	+1
Norton Simon	210,000	-1	U.S. Natl. Gas.	+1

that some investors were coming off the sidelines in hopes that the recent consolidation period had ended.

The Stock Market was also helped by the report that the U.S. had a \$140bn. balance of payments surplus in 1975, its first (2.73m.) shares.

The American SE Market Value Index rose 0.83 to 104.71, while advances led declines by 460 to 272. Turnover amounted to 3,999 ground. Gold Mines eased.

BRUSSELS—Mostly higher in lively trading.

Presley further advanced 82 to 1,009—the hydrogen converter

Motors were especially firm. Car Makers, except for American Motors, reported sharply higher sales for mid-March. AMC sales for the same period declined.

Eastman Kodak rose \$11 to \$117 and expected to introduce an instant camera this year, to compete with Polaroid, which fell \$11 to \$117.

Burnhaugen, however, declined \$41 to \$1012. IBM sold \$1 to \$261, and Technicore fell \$32 to \$331.

AMC Oil dropped \$4 to \$165 on its 100,000 shares.

International Oil gained \$1 to \$117 for the year, to 104.71, while

Technicore gave way \$32 to \$332.

National Presto Industries went \$47 and Hewlett-Packard \$21 to \$110.

Motorists, except for American

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JULY 1975

# Another difficult year for British industry. Another successful year for Woodhouse & Rixson.

	1975 £	1974 £
Group turnover.....	8,311,000	6,382,000
Group trading profit.....	1,032,000	786,000
Taxation .....	550,000	419,000
Net earnings available for distribution.....	482,000	367,000
Dividend rate:		
Paid (interim).....	0.9436p	0.8842p
Recommended (final).....	1.4206p	0.8842p
Earnings per ordinary share (1974 figure adjusted).....	6.6p	5.9p



"Management flexibility has helped us take the right decisions at the right times."

In recent years, by consistently maintaining development in a wide range of engineering programmes we have turned the Woodhouse & Rixson group into one of the most successful suppliers of engineering components operating in Britain today.

In addition to its main business, Woodhouse & Rixson Ltd., based at Oldbury, West Midlands, Almagia Forges and Cocker Brothers—buyout partners being involved in their own businesses—have now established a network of technical expertise, management flexibility, good labour relations and energetic salesmanship supported by a thoroughly sound financial base.

Their success in the engineering flanges, forgings and castings market has been reflected in the petrochemical industries. Through Ismail Oldbury it has achieved an unchallenged position in the field of special-purpose valves for military and commercial



"This company is ideally placed to benefit from progress in the world's petrochemical industries."

Easal Limited, a member of the Woodhouse & Rixson group, produces specialised pipe fittings and flanges for the world's petro-chemical and process plant industries.

Easal's strength and record-breaking sales figures are due mainly to their increasing high technical demands of the industry's services. Recent orders include the supply of stainless steel flanges for a new Algerian petro-chemical complex and fire pipe flanges for major North Sea developments. Easal also supplies in insulation to oil refining, mining and nuclear energy fields both at home and in North America, South Africa and the Gulf states.

Woodhouse & Rixson (Holdings) Ltd.  
Results speak for themselves.



"When you know as much about rolled rings as we do, why keep quiet about it?"

Mr Alan Managing Director, Woodhouse & Rixson Limited.

Woodhouse & Rixson Limited supply forged components made to exact customer specifications for every industry throughout Britain and the world.

The company unequalled experience

and that of its associate, Niagara Forge—in the production of rolled and forged rings, forged bars and shafts and plain punched and burred blanks for wind turbines and rapidly growing shares in a wide range of other markets.

For instance, Woodhouse & Rixson

supplies rolled rings to the quarrying, mining

engineering, commercial vehicle and ball and

roller bearing industries, among many others.

Because much of the company's plant and

equipment is designed by and for Woodhouse

& Rixson, production can be a great deal more flexible than in competitor firms and customer specification and need made easier.

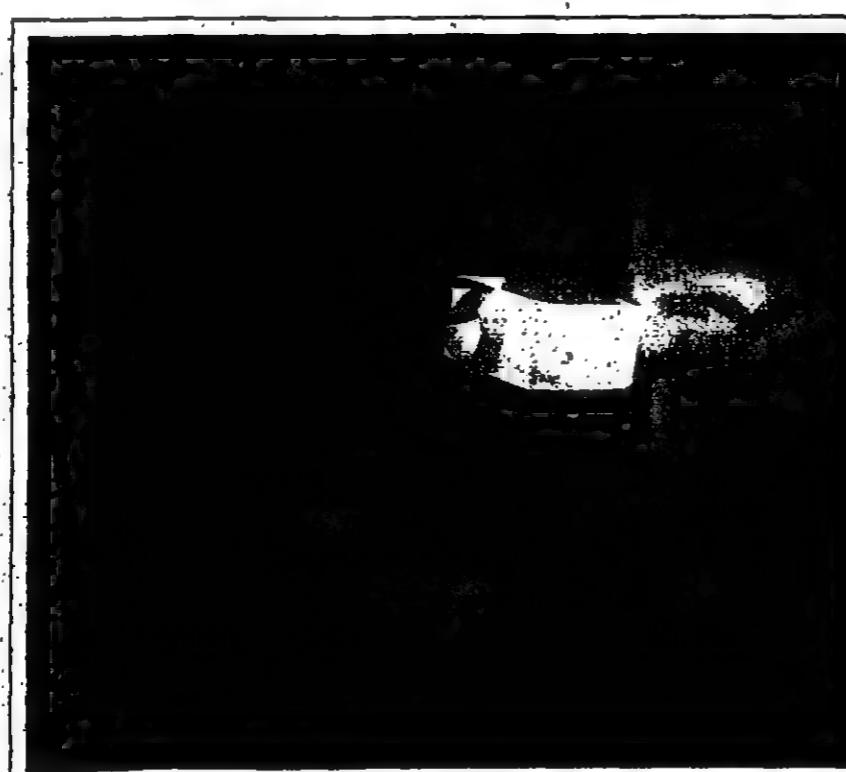
Like other companies within the group,

Woodhouse & Rixson Limited has unequalled technical expertise in its specific field with an unusual degree of management flexibility, good labour relations and energetic salesmanship.

A company which is making

Woodhouse & Rixson is one of the most successful suppliers of engineering components in Britain today.

Woodhouse & Rixson (Holdings) Ltd.  
Results speak for themselves.



"We're successful because we give industry precisely what it needs."

Cocker Brothers, a member of the Woodhouse & Rixson group, specialises in the design and manufacture of laminated and hot-dip galvanised structural sections, mild and heavy engineering applications, and in laminated spring retainers.

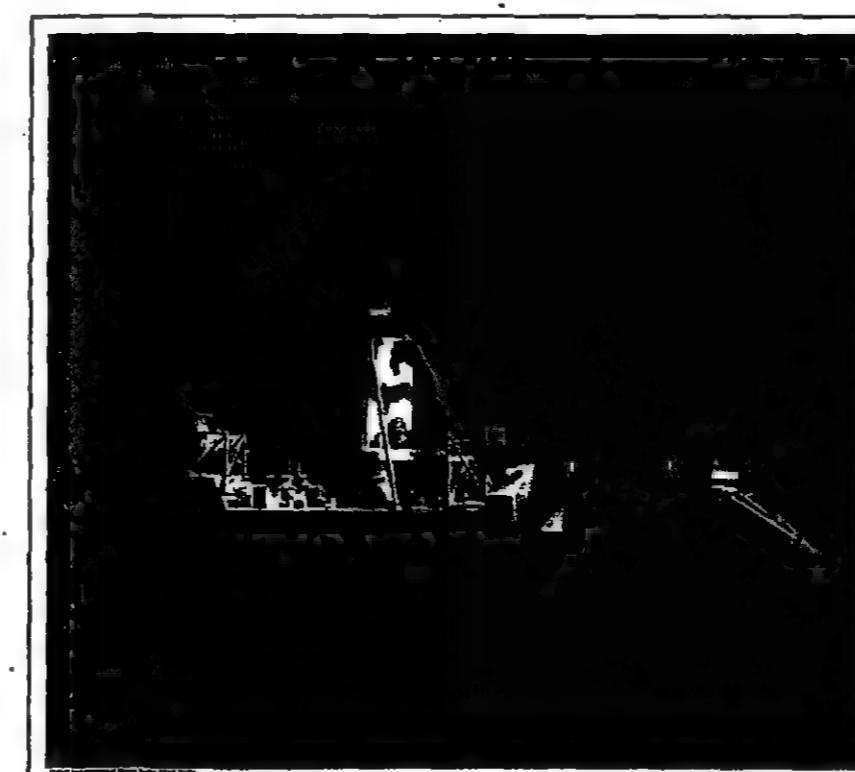
The company's great experience and knowledge in this market enables it to meet the exacting and constantly varying specifications of its customers.

In spite of generally difficult trading conditions, this ability to produce springs that meet industrial requirements precisely, economically and quickly is ensuring a very buoyant level of current sales.

Like other companies within the Woodhouse & Rixson group, Cocker Brothers has unequalled expertise in its specific field with an unusual degree of management flexibility, good labour relations and energetic salesmanship.

These, in short, are the qualities which are making Woodhouse & Rixson one of the most successful suppliers of engineering components in Britain today.

As a result of Cocker's versatility and ability to meet specific requirements with specific



"We consider ourselves the most versatile trailer engineers in Britain."

Ismail Oldbury, a member of the Woodhouse & Rixson group, produces trailers and trailer components for almost every possible application.

With unequalled expertise in the design and production of special-purpose trailers meeting the exacting physical and environmental demands of the construction, mining and oil exploration industries, has won it an international market for its products. Other important markets involve the aircraft defence, system and power generation industries and the supply of components to trailer assembly plants.

As a result of Oldbury's versatility and ability to meet specific requirements with specific

trailers, sales are high despite the current depression in the industry.

Like other companies within the Woodhouse & Rixson group, Ismail Oldbury has unequalled expertise in its specific field with an unusual degree of management flexibility, good labour relations and energetic salesmanship.

All of which explains why Woodhouse & Rixson are one of the most successful suppliers of engineering components in Britain today.

Woodhouse & Rixson (Holdings) Ltd.  
Results speak for themselves.



**Woodhouse & Rixson (Holdings) Ltd.**  
Results speak for themselves.

Woodhouse & Rixson (Holdings) Limited, Bessemer Road, Sheffield S9 3XS.

A copy of the Annual Report is available on request from the Company Secretary.

# BOOKS

## Potted lives

BY C. P. SNOW

The Compact Edition of the Dictionary of National Biography: Volume I Main DNB, Abbadie-D'Ormesson (pp 1-1529). Volume II Main DNB, O'Donnell-Zuyenstein, and Supplement Twentieth Century DNB 1901-1960 (pp 1529-3141). Oxford. 2 volumes, £45.00.

The Compact Edition of the DNB has now appeared over 3,000 pages of it, right down to those who died in 1960. To get all those biographies into three thousand pages was an exercise in condensed book production. The print has to be so small that only someone with extreme myopia, removing his spectacles, could read it with any ease. The publishers have kindly supplied a magnifying glass which helps a little but not much.

This is more of a nuisance than it ought to be. One of the delights of such a reference book is that one looks up an entry and on the way there catches sight of another name. It will be difficult, for most readers impossible, to play about in that amiable fashion with the Compact DNB. That is not the main reason why this is not going to be my favourite reference book. The old edition, non-compact, was not either. And no compilation of short formal biographies could be. It was a noble concept, typical of the expansive mind of George Smith, most imaginative of Victorian publishers. But it could never really have worked, because biographies of any internal truth just cannot be written in such a length. Anyone who has ever tried to write an obituary knows it. Somehow the words ring false from the start. It is very difficult to suggest anything of the truth about a human life, as you realise when you listen to an address at the whole genre of biographical memorial services. Most, not all, of the entries in the DNB have always had something of the stiff unreality of obituaries or usos. The first is obvious. The

memorial tributes. This is largely a question of length. A writer can, if he knows his biographical subject and has a certain talent with luck say facts, parentage, date of birth, something which comes to life education, marriage, children, ten thousand words or so, and so on, more quickly than such a length gives the chance from any other source and as a digression a bit, to put in, often rule accurately. That is a great accident, the odd irrelevant service. In the process you sometimes create a figure of flesh and bone, phrased sketch of genuine insight. With any article much shorter, such as Michael Sadler's on Hugh Walpole, that is a bummer must be, those details disappear not to be reckoned on.

The second use is not so obvious. Properly analysed, the category put beside each entry DNB is full of material, not so

but the abstraction of the much human or psychological as enterprise. "E. W. Hobson, social and demographic. Take a mathematician." Yes, it is true that Hobson's claim to public eminence was as a mathematician; but he was also a man incidentally an unusual one, and it is altogether wrong to reduce him to his professional qualification.

Perversely, I fancy that, since

these entries cannot be long enough for human amplitude, many of them ought to be very much shorter. Three informed and honest sentences often tell more than a stately obituary record. For instance, there are far too many memorial accounts of early academic prowess, followed by tributes to a conscientiousness so austere that the hero never was insensitive enough to produce the books that his friends expected of him. In fact, I looked up was the lower middle class, as a brisk race through the names of Masters of Colleges, Fellows of the Royal Society, Permanent Secretaries, top Industrialists will show once. This country has been more socially mobile than anyone appears to realise. Sir Anthony Wagner has been demonstrating this for years, without the lesson sinking in. Very curious.

These generalised dissatisfaction applies, as I have said, to the whole genre of biographical dictionaries. The DNB is, on its own terms as good as any, and as

a source book it has two major

weaknesses. The first is obvious. The

second is that, since

the entries are so brief, they will also delight all

those who are concerned with fine book presentation including the enthusiastic layman who claims to know his Swash capitals from his

specimen book.

Despite both books specialist

appeal they will also delight all

those who are concerned with fine book presentation including the enthusiastic layman who claims to know his Swash capitals from his

specimen book.

The Bodley Head offer a double event for designers, on the one hand a history of ornate flowers and flourishes known as flowers or fleurons, and on the other a new edition of Mackays Chatsworth's excellent and already well established type specimen book.

Flowers and Flourishes by John Ryden. The Bodley Head for Macmillan. £8.00. 168 pages.

Type for Books: A Designers Manual. Editor Anthony Mackay Miller. The Bodley Head for Macmillan. £8.00. 220 pages.

appeared in a Veronese imprint of 1473 though some designs can be traced back to 2400 BC.

The author notes how revivals and recuttings of the original designs often led to a loss of freshness and quality especially during the 19th century but how, in the twentieth century, re-settings for the monotype have done much to restore the balance.

The final pages demonstrate how photography and photolithography have enabled modern designers to breath new life into old designs by distorting the original scale, reversing images and subtly overprinting in second colours. It is a most visually stimulating book.

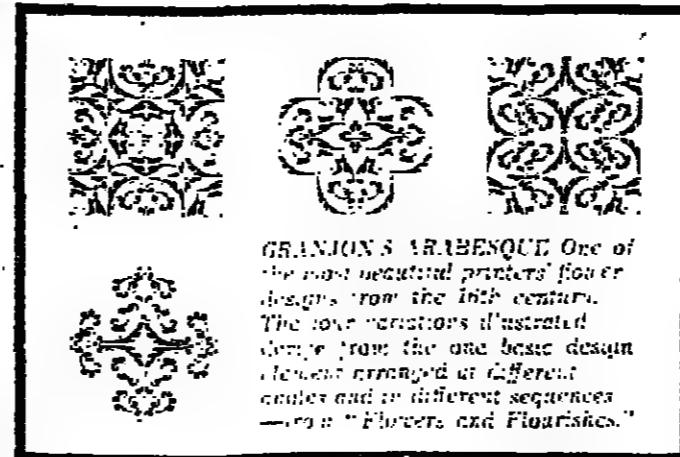
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John Ryden's years of research have enabled him to tell us the history of such classic decorations as Granjon's Acorn, Louis Luce's Flowers, Trattner's Angel, the Vine Leaf and Fournier's Flowers.

They all remain ornaments for today's designers to conjure with.

The earliest example of what is every other respect,

printers' flowers, we are told, is a splendid working tool.



## Good types

BY VICTOR CLARK

Flowers and Flourishes by John Ryden. The Bodley Head for Macmillan. £8.00. 168 pages.

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The Financial Times Thursday March 25 1976

# FINANCIAL TIMES SURVEY

Thursday March 25 1976

change  
the  
working  
climate

Peter Dunning

In the past few months the Australian stock markets have vigorously signalled recovery—and there is reason to suggest they are right, and it is a bit, but recovery cannot be quick, it will be automatic, even present wise economic measures are strictly adhered to. Surprisingly, the government's strategy is only imperfectly understood. It could hardly be plainer, the remost aim is to beat inflation running at an annual rate around 20 per cent, but only responding slowly to old-fashioned treatments, include high unemployment more than 9.5 per cent of your force, which has already done more than anything to cause wage bids to moderate, as they

are. The Government, which came to office last December 18, being in control on a care basis since November 11) quite deliberately done or to stimulate consumer demand. Slack demand appears operating as a brake on increases, as "classical" would suggest. It ought

recent weeks the Federal government has acted in a number of ways to ensure that should be no dramatic cut-off in these fronts. Among other things, it opposed (unsuccessfully) the flow-on of a 3.4 per cent wage increase which was a workers under the previous government's wage indexation legislation (the Arbitration Commission). It authorized the蒙地, as it was bound to do not before Government made unfriendly noises.

However, it is probable that the 10.5 per cent errors of judgment have been minor. The important results are first that there has been a resurgence of confidence in the labour market, which when it comes may well lead to higher demands and settlements and to heavy consumer spending which would be bound to put commerce and industry in a frame of mind to push up prices.

Second, the Treasury has now shown itself and the country that powerless as Canberra may be to manipulate the wage fixing machinery, it does know how to deal with excess liquidity if and when that presents itself as a problem.

Also, the Federal Treasurer,

Mr. Philip Lynch, has taken steps to siphon off some of the latent spending power which had accumulated in the savings banks and other repositories.

That was partly the legacy of

the Liberal-National Coun-

try Party coalition proposes to do. Moreover, it has made a start, marking the biggest policy shift to have been made effective under the Fraser Government so far. Among other things, expenditure is being trimmed by \$A360m., and a generous investment allowance has been awarded in respect of new plant and equipment ordered by the private sector.

What is interesting about this

initiative is not so much that it

Savings Bond, which attracted offers of Australia's new leaders (everyone knows they are free-enterprisers), but which had to be quickly withdrawn and replaced by something less attractive).

These are the short-term priorities. The next objective, which is seen to be only slightly less urgent, is to reverse the economy's heavy dependence on the public sector. Not only has public spending doubled in a matter of three years (to \$A25bn.), but the budget deficit reached an annual rate of \$A6.85bn. in the first seven months of the fiscal year—completely without precedent.

**Shift**

It may take years to get back to balanced budgets. However

there can be no doubt that is

what the Liberal-National Coun-

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public spending doubled in a matter of three years (to \$A25bn.), but the budget deficit reached an annual rate of \$A6.85bn. in the first seven months of the fiscal year—completely without precedent.

Will it work? There are plenty of people who seriously think not and will be prepared to eat their hats if, as Mr. Lynch

has predicted, the investment allowance costs the exchequer \$A470m. a year (it will be claimable at 40 per cent from January 1 to mid-1978).

The most sombre view is that nothing will induce industry to invest in a climate of continuing cost and wage pressures, in which price increases will be discouraged and longer production lines ruled out by overall demand management. The Jeremiahs also tend to believe the Treasury is mainly preoccupied with its tax shortfall and is unwittingly inaugurating a phase of overkill, whose most probable result is a cumulative decline in business activity.

Quite a lot may depend on how the private sector negotiates the corporation tax pay-

ing season in the next two months (particularly as the quarterly instalment due in February was not called up).

There is a tendency to ridicule the notion, attributed to

Government, that investment

recovery is possible in the

Australia, let alone probable in credit contraction, and it seems talk stands to be highly possible this could lead to some damage, and it is no wonder refusal of bank credit on purely precautionary grounds. Part of it.

However, there are counter-arguments to throw at the pessimists: (i) to have the economic effect hoped for, the desired investment does not have to be in manufacturing industry to any extent, but could be in minerals exploitation (for instance, the harnessing of Western Australia's natural gas, on which the State Premier, Sir Charles Court, has set his heart, and which alone could be a \$A1.5bn. project);

(ii) developments of that kind would be aimed at export markets to a large extent, and every Australian knows full well that his best business upswings have been exported; (iii)

domestic consumer demand is distinctly capable of growth at the moment; (iv) cuts in Government spending have been largely symbolic; (v) if present, despite some recent tightening of short-term rates, there is anything like a credit squeeze this year, while underlying conditions remain as they are now, it will almost certainly be accidental.

Quite a lot may depend on how the private sector negotiates the corporation tax pay-ing season in the next two months (particularly as the quarterly instalment due in February was not called up). There is little doubt that the domestic situation will begin to turn around if Australia cannot rely on external support, not merely for present-day exports but also, and perhaps more importantly, for sales contracts which are easily reversible. It is made in the horrors of the mid-1974 in this context that devaluation

amount of development capital. If business confidence (or euphoria) is the biggest change wrought by the new Government, it is not the only one. Nor are all the others going to be welcomed with open arms by the business community. In fact, it is true that the final six months or so of the Whitlam administration will be remembered for a remarkable accommodation between the social-democratic Government and the private sector, demoralised as each was, on a whole lot of issues.

Among other things, the prices justification machinery had begun to operate smoothly. Government had dropped its dog-in-a-manger attitude to foreign investment in natural resources, work was coming on nicely on what would have emerged as a national corporations and securities Act, and environment questions were being discussed in an atmosphere of calm and reason.

It is little wonder that some businessmen and their advisers could see disadvantages in a turn of events which put the Labor Party, thus wised up, back into a position where its main purpose is to oppose and find fault. Some of these drawbacks will become more obvious as time goes by.

One important topic on which there promised to be a virtually bipartisan approach in late-1973 was foreign investment. This may yet emerge around the intended pragmatism of the new Government. But then again it may not, since to be pragmatic is to be open to criticism case-by-case. However, the climate will at any rate be more favourable to foreign investment than for the past three years.

A sphere in which Australia's private sector may ultimately be the poorer for the change of Government is corporate law and regulation. Much State legislation is still primitive and poorly administered, and that seems to go for the uniform securities industry Act which were rushed on to the Statute Books in New South Wales, Victoria, Queensland, and Western Australia, mainly it seemed to pre-empt Canberra

(though, to be fair, the inter-State Corporate Affairs Commission has yet to be given a chance: it only swung into operation on March 1). The new Government has yet to declare a code of ethics for the States at and in the meantime for a fair an early date.

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## AUSTRALIAN BANKING AND FINANCE III

# V oil Crisis of confidence hits the building societies

**WEEK** investors with an estimated \$A100m from "Australia's bankrupt . . . the accounts with Queensland cupboard is not only bare, it is in a rut has holes in it." Even with the weight of the prospect of a Federal Government financial community and money deficit approaching \$A5bn, government managers,

the effects of the Queensland crisis are less serious, though in other States—particularly New South Wales and Victoria—and its aftermath is being assessed in detail. But most highlighted a situation different State laws, standards of enforcement and very real differences inwards of management.

The danger of being ignored general crisis of confidence this week, a measure of appeared to have been and a substantial part week's withdrawals was back to the societies, which were offering conditions of interest as an encouragement. How much of the money returns will be for a depressed housing sector industry: government remedies will be equally for the future of the building societies—especially in Queensland:

January this year, permanent building societies throughout Australia (as opposed to the variety) held assets of \$A4.9bn. The spread states, was New South Wales \$A250m; Victoria \$A230m; Queensland \$A228m; Australia \$A190m; Western Australia \$A806m; and SA \$A106m. Societies in northern Territory and Canada (under Federal Government jurisdiction) held assets of \$A130m.

The latest available full-year figures on building society assets for 1973/74, when registered societies with shareholders paid out totalizing \$A283.6m.

It was the year of the last panic by depositors, started a month earlier by disparaging remarks by the then Federal Treasurer, Frank Crean.

South Australia was the best state was the State worst.

And the Federal Government was forced to move

with an undertaking if necessary, the resources of Reserve Bank would be used to prevent building society failures.

controls

State governments swiftly to review their state legislation after 1974 score. In New South Wales, the Act covering permanent building society operations sees more controls on the side than the Companies Act does on companies, and, the exception of Queensland, other State laws are not behind.

Latest troubles began

in Queensland, Treasurer, Gordon Chalk, suspending the State's smaller societies in terms which left under a cloud. Four

later, five others were suspended—all of them relatively small and political comment in state parliament served only to alarm depositors.

State Premier, Mr. James Bjelke-Petersen, flew abhors for a late-night conference with federal authorities to get the all-embracing guarantee was extended in 1974.

He returned home declaring: "The Commonwealth Savings Bank is not only bare, it is in a rut has holes in it." Even with the weight of the prospect of a Federal Government financial community and money deficit approaching \$A5bn, government managers,

the comment was extraordinarily ill-judged, and Mr. Bjelke-Petersen was firmly disowned by his State and Federal colleagues. With a series of reassuring statements and the arrangement of some fall-back facilities through the banking system, they narrowly headed off a full-scale panic before further damage was done.

It is now proposed to establish a contingency fund for the building society movement in Queensland, financed by cutting the interest rate to depositors from 8 to 8.75 per cent. The fund will undoubtedly make deposits look more secure but it will hardly make them more attractive investment propositions at a time when Federal Government savings bonds are on issue at 9.5 per cent.

Building societies are bound under the plan, to become less competitive in Queensland and, where difficulties already exist,

it seems inevitable that they will be compounded. As one financial commentator pointed out, "if the Queensland building society movement survives the latest run against it, then it is likely to survive almost anything—and it is likely to survive."

Queensland will be under heavy pressure from other States and the rest of the building society movement to put its house in order quickly. They did not take kindly to the experience of being tarred with a common brush in this affair.

At the same time, however, other governments will also have to tighten up their supervision of building societies, even though there is no evidence of a Queensland-type situation existing elsewhere. The point has been made that the best

statute was the State worst.

Statute was the State worst, and the Federal Government backed by practical enforcement measures.

Liquidity ratios are an obvious starting point in any re-examination. Queensland's requirement is 7.5 per cent compared with around 10 per cent in New South Wales, where, however, the major societies voluntarily observe a ratio closer to 20 per cent.

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# AUSTRALIAN BANKING AND FINANCE IV

## Insurers breathe more easily

NOWHERE IN Australian business life did the change of Government last December produce a more heartfelt sigh of relief than in the insurance industry. Between the Labor Government and a string of natural disasters, the insurance business underwent something close to a three-year siege.

On the policy side, the Labor Party was intent on facing the industry with the direct competition of an Australian Government insurance corporation and on introducing new schemes that would have taken away their business in workers' compensation — accounting for almost 25 per cent of premium income—and large sections of public liability insurance. The taxation of life offices had risen steeply, and the tax benefits attached to life policies had been whittled down at the same time.

While that was going on, the companies were paring out steadily on an unusual run of cyclones and floods across Northern Australia to a final total estimated at around \$A300m. Tracy, the Christmas Day cyclone which devastated Darwin in 1974, accounted itself for a gross payout of around \$A230m, which came back to \$A50m-\$A60m, after reinsurance was taken into account.

Some of the heaviest payouts have been borne by South British Insurance and the State Government Insurance Office of Queensland. Royal Insurance Company, Commercial Union Assurance, New Zealand and Victoria Insurance, the QBE Insurance Group, and National Insurance Company of New Zealand.

The effects are still showing

up in company accounts. Commercial Union had a consolidated operating loss in December half-year of \$A1.3m. but that was 20 per cent better than the result for the second half of 1973 and 1974. Several problems have been involved. The most basic one was the sharp rise in the growth of inflation gap, and the industry

from so many of the insurance companies. Despite their recent fight so hard to retain workers' compensation. But it is hardly less than premium income from this than the record \$A225m profit Life Offices Association in its views for the author in 1973 and 1974. Several problems have been involved. Premium rates have been adjusted to close the \$A1.6m. in the half year to December. On that basis, its of government after the full year result could be better dismissed. Last November, cash flows and investment programmes. Premium rates have recovered to a no less than 14 issues December half year profit of \$A21m. In its previous half year report (to end-February because of a change in reporting date), the general problems of the industry, plus Cyclone Tracy, produced a loss of \$A490,000.

According to the Queensland Government, its State Government Insurance Office, to the

basis of what were thought a new system of coverage. This would leave the existing dramatically outdistanced by insurers covering short-term rising money values. In its claims those to be paid within first annual report, for 1973-74, a year—which are the more numerous and can be handled effectively through the companies' extensive branch network. The Government would handle the less numerous, but more complex long-term matters through its medical and reparation facilities. And at the same time, coverage would be extended from the present on-the-job basis to a 24-hour one, which was part of the Labor Government's plan when it proposed a take-over of the whole field.

Some companies disagree with the Commissioner's calculations, but his conclusion means that losses on workers' compensation could be \$A100m. more than already reported. (Apart from the \$A281m provision for outstanding claims in 1973-74, the industry paid out \$A121m. on workers' compensation and received premium income of \$A220m.) How strongly Mr. Bassett will insist on his own view of the situation is not yet clear, but there are some strong doubts within the industry about the ability of some smaller companies to meet the sort of liability provisions he is talking about and still remain solvent.

On top of this, State governments, notably in New South Wales and Victoria, expanded the benefits under workers' compensation retrospectively, thus increasing even further the gap between old-inflation premium and new inflation cover in standard policies.

But natural disasters have been only a part of the explanation for the sorry results coming to the insurance companies should the effects are still showing

reaction to the new administration. There were then 484 companies operating in Australia, and it seems now that by the middle of this year about 200 of them will have gone out of business.

Seventy companies have been registered under the new Act. About 150 applications are being processed. The Insurance Commission is not allowed under the Act to name applicants refused registration, but the number "so far" is thought to be only about ten. By and large, the industry has welcomed the new Act as a protection against fly-by-night operators, and it presents few problems for major companies. Some have consolidated their structures, winding-up small subsidiaries because of the liquidity requirements and taking the business into their main operations.

But if that aspect of recent Government action has been received with equanimity, the same cannot be said about most recent developments affecting the life offices.

They too, joined in the sigh of relief at the change of Government, but there seems to be a general realisation that all the ground lost during Labor's three years is unlikely to be regained. Policy surrenders have risen markedly since individual tax benefits were reduced, and it has been claimed that higher taxes paid by the life offices themselves have cost policy-holders some \$A240m. in reduced face value bonuses.

Investment by the offices has, of course, also been affected.

A good many of the offices' business methods seem likely to run foul of Trade Practices Council when it gets around to examination of them. Agency arrangements alone to borrowers about they place their insurance business are examples of what have not been seen in other areas of activity.

### Campaign

The Australian Mutual Life Society, biggest life insurance company in Australia, last month launched a \$A400,000 television advertising campaign, pitched at emotional level to encourage 40-year-olds to update policies to current money values.

They are also pushing active new business.

In its latest year, figures are available for the first time, to sold more annuity than ordinary business—\$A2.8bn. as \$A2.6bn. The growth in superannuation was 8.5 per cent, compared with 2 per cent in ordinary sales.

The British-owned Prudential Assurance had a 4.5 per cent increase in new superannuation business.

There are clearly areas and continuing ones.

But in the end, the prospects for the life offices are likely to depend much of their former territories can be won back under the Government.

The offices' investment policy has been sharply refined for some time, at least by Labor. On the side of the argument, they have not been noticeably advocates of their own in their role in managing savings into investment funds which largely "conscripted" Government securities.

The sun may be again but the sky is far cloudless.

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Cont.

## ARMING AND RAW MATERIALS

ice rises  
milk  
producers

Commodity Staff

MILK—Marketing. Board says that the average wholesale price for England dairies in 1975-77 will rise 10 per gallon, 5d/lb per gallon than the latest estimate for the year to 31. 1976.

The figure is derived from the seed price of 42.8d per lb and a standard quantity of 1 gallon—8½ gallons than the 1975-76 figure.

Calculation of the average de producer price takes account of the increased costs of marketing the costs the Board expects in the year.

A differential between the composition quality will be increased from 4d/gallon to 5d/gallon.

Three new classes have been to the top of the scale.

It will now extend to Class milk with a total solids

in excess of 14.8 per cent.

Three new classes will become 6.8d/lb per

Board has carefully con-

the target seasonal price,

and has decided to

change in the pattern

at the beginning of 1975.

Forecast monthly prices

6.77, when compared with

prices paid in 1975-76, will

be some 7d per gallon

in the summer months

at 3.75d per gallon higher

winter.

cord U.S.

op depresses

the market

ASHINGTON, March 24.

IN SUPPLIES OF U.S. rice

to compete with high

production this season,

U.S. export sales pros-

and forcing down rice

the U.S. Agriculture

Department (USDA) said.

Summary of the rice situa-

tion to be published on March

average about a third

their level of a year ago.

By a record rice crop,

and stocks carried over

the previous season, total

as of U.S. rice have risen

record 8.1m. tonnes,

tonnes more than last

A estimated total usage

this season, at only

4.5m. tonnes. An estimated

surplus of July 31

expected to jump to over

tonnes about five times

annual level.

For a quarter of a century,

Britain had received an

assured supply of sugar at rea-

sonable and agreed prices,

whether world supplies were

plentiful or short. Only in

one year of the 1960s did

sugar prices rise sharply

from the Commodity Council's

standard price.

No model

Mr. Southgate pointed out that

the guarantee of supply access

and price for a commodity, also

governed by the Common Agricultural Policy, was exceptional.

This meant that the special arrangements for sugar could not

be applied to other commodities without modification.

There was no model that could

be used, because of the many

different factors involved with

international agreements.

## Danger of confrontation if commodity talks fail

BY MALCOLM RUTHERFORD

**THE NEXT** ministerial meeting of the UN Conference on Trade and Development (UNCTAD IV), to open in Nairobi on May ninth, will count as a test of North-South economic relations and the success of the third world's campaign to establish the "new" international economic order.

Mr. Gamal Nore, the United Nations secretary-general, said at a Cimex House conference in London yesterday that failure both Holland and Norway made in Nairobi would be a setback in principle.

There had been no specific promise yet from the OPEC

countries which belong to the

group.

**World recovery**

The Group's so-called "integrated programme" covers ten commodities of which it is possible to build up stocks. These are sugar, coffee, cocoa, tea, cotton, rice, sisal, rubber, copper and tin. Mr. Coren admitted that it might not be possible to agree

an all of them, but suggested that agreement on only two or three would have to be counted as failure.

The danger as seen by Mr. Clark was that with the world economic recovery and rising

commodity prices, a number of developed countries would decide it was no longer necessary to pro-

vide third world demands and would seek a slowdown on the new international economic frame.

It is understood he was thinking of 12-18 months.

The size of the common fund

split the industrialised countries,

the investor."

**Favourable outlook for wheat**

As a cure, Mr. Perlman suggested there may have to be some central fund. Like the World Bank, "not only to pro-

vide the gigantic sums of money needed or at least to participate in raising the finance, but also

to lay down international ground

rules as a form of insurance for

the future."

**PRODUCTION prospects for wheat**

for wheat this year remain generally favourable, according to the latest monthly market report issued by the International Wheat Council yesterday.

Favourable conditions were reported for most areas in Western and Eastern Europe, where snow cover had been adequate. In the Soviet Union snow cover in mid-March was above average in many parts and snow retention measures had been taken on a record 70m. hectares by mid-February.

EEC production from 11.3m. hectares planned should reach 460m. tonnes, 18 per cent up on last year.

The report revised upwards its estimates of closing stocks in the five major exporting nations at the end of their respective 1975-76 crop years to a total of 22.5-24.5m. tonnes against a revised 20.7m. at the end of the 1974-75 crop year.

Total supplies (stocks, production and imports) in the five countries in 1975-76 are currently estimated at 1650m. tonnes against 1567m. in 1974-75.

Rauter

with the U.S. and Japan on one side, most of the European Community on the other and West Germany torn between the two.

A new consumer-producer confrontation was also predicted in the longer term by Mr. R. A. Perlman, managing director of Commodities Research Unit, who

said the recent lack of investment in new raw material production could soon make the 1972-73 boom commodity prices "look like bargain basement rates."

The dearth of investment had been apparent since early 1974. With the recovery in demand, however, producers would be ready to be much tougher than in 1972-73. They will be compelled to follow the example of the oil companies and extract the maximum price rise in the next upturn."

The effect could be felt as early as 1977 when there could again be shortages of some raw materials. The price rebound could be particularly strong in the case of copper, lead, phosphates and rubber, all commodities where prices had fallen below the level needed to stimulate new investment.

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Rauter

## New peaks in coffee futures

By Richard Mooney

COFFEE FUTURES

prices surged to new peaks again on the London terminal market yesterday. The May position reached \$224 a tonne at one stage before closing \$22.5 higher on the day at \$222.5 a tonne.

Dealers could point to no clear fundamental factor to account for the rise, which they said stemmed mainly from New York. However, they noted that the speculative interest which has been largely responsible for the recent upturn.

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# **INSURANCE, PROPERTY, BONDS**

## **REGIONAL MARKETS**

... of the share prices previously shown under regional headings is now with quotations on London, Irish issues, most of which are not listed in London, are shown separately and with prices as on the Irish

## **LEADERS AND LAGGARDS**

The table shows the percentage "changes" which have taken place since 1976, in the principal equity sections of the F.T.-Athenaics Share and contains the F.T. Gold Mines Index.

Manufacturers of Books	+25.35	Merchant Banks, Insured Houses	+132.44
Plasterers	+25.33	Overseas Traders	+132.34
Printers (Durable)	+22.44	Insurance, (Cassabank)	+132.23
Group	+22.33	Banks	+132.02
Radio and TV and Cables	+22.27	Food Retailers	+131.34
Group	+21.19	Consumer Goods (Non-Durable)	+126.86
Books and Periodicals	+20.27	Packaging and Paper	+125.86
Group	+19.72	Stores	+119.85
Books and Periodicals	+19.65	Wines and Spirits	+111.82
Group	+19.49	Investment Trusts	+108.22
Beer	+18.35	Breweries	+90.74
Group	+18.19	Demand Heating	+83.17
Confectionery	+17.26	Office Equipment	+86.18
Group	+17.15	Tobacco	+80.76
Group	+17.05	Tires	+70.68
Group	+16.28	Shipping	+62.52
Group	+16.45	Property	+61.17
Group	+16.45	Taxis	+61.16
Group	+15.19	Rubbers	+50.70
Group	+15.45	Mining Finance	+40.64
Group	+16.45	Coppers	+26.61
Group	+16.32	Gold Miners F.T.	+20.35
	+16.45	- Percentage changes based on Tuesday.	
	+16.32	March 20, 1948, inclusive.	

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## **OFFSHORE AND OVERSEAS FUNDS**

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NOTES

Notes do not include 5 premium, where  
possible, and we in general unless otherwise  
indicated Yield & Dividends in last column) allow  
for all buying expenses. a Offered price  
includes all expenses b Yesterday's price. c Yield  
based on offer price. d Estimated x today's  
closing price. e Distribution free of UK taxes.  
Offered price includes all expenses except  
commission. f Offered price includes  
expenses if bought through manager.  
Previous day's price. g Net of tax on realised  
capital gains unless indicated by g. h. Gurney  
bid. i Suspended. j Single premium







# FINANCIAL TIMES

Thursday March 25 1976

**Strutt & Parker**  
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## Surprise victory for Reagan

By Jurek Martin  
WASHINGTON, March 24.



### Amoco in talks with North Sea consortium

By Ray Daft, Energy Correspondent

EXPLORATION groups with interests in the North Sea Brae Field may sell part of their stake to a major oil company in order to carry out the fibrous development programme.

Amoco confirmed that it is taking a "preliminary look" at the prospect of having an interest in the Brae which, with reserves of over 100 million barrels of oil and a large quantity of associated gas, could be the third largest field in the U.K. sector.

The company's interest follows an approach from Pan Ocean, the field's operator, which has indicated a farm-in offer, said Amoco.

It is understood that other major oil companies have also talked with Pan Ocean and some of the other partners in the venture. Institutional investment in the field is another method of relieving financing pressures being considered by Pan Ocean and "selected members" of the consortium.

The Brae Field group said that the involvement of a major oil company in the development was merely one of the financing alternatives being discussed. The existing partners had not ruled out the possibility of generating their own finance.

Nevertheless, it is known that Pan Ocean has been seeking big company involvement in the project for some time. At present, the group comprises: Pan Ocean (32 per cent); Bow Valley Exploration (28 per cent); British National Oil Corporation (20 per cent); Sunningdale Oils (8 per cent); Siebens Oil and Gas (8 per cent); and Sage Petroleum (4 per cent).

Recent drilling tests have indicated that the field could have recoverable reserves of more than 1bn barrels of oil and between two and three trillion cubic feet of gas. The consortium members are hopeful that further drilling will prove even bigger reserves. So far about £12m has been spent on two wells. The group has just finished a new seismic evaluation of the acreage in preparation for a new test programme. Several more appraisal wells are envisaged.

It is understood that Pan Ocean feels that initial oil production—possibly in 1980-81—could be achieved with an investment of about £500m.

Industry estimates suggest the full development costs will be well in excess of £150 million.

The structure of the field—long and thin—will make development an expensive exercise. At least two platforms will be needed. Furthermore, a pipeline will have to be laid to allow the gas to be pumped a distance of some 150 miles away.

Mrs. Castle gives health service priorities

By DONALD MACLEAN

STATE SPENDING on health and social services in the coming four years will be concentrated on caring for people outside hospitals and other institutions, on services for the elderly and disabled, the mentally ill and handicapped, and on children and families, if policies spelled out by the Government yesterday are accepted.

At the same time, the use of National Health Service beds will be reduced, as projected separation of private practice from the Health Service will go "wholly or largely" to the benefit of geriatric patients. A Bill on the separation of private practice from the Health Service is due to be published before Parliament rises for Easter. This Bill has been promised by

PRESIDENT FORD'S predictable course of action towards the Republican Party nomination for November's Presidential election who would be the best standard-bearer a step yesterday when he heard in the November General Election.

Mr. Ronald Reagan from California surprisingly beat the incumbent in the North Carolina Primary by 52 to 48 per cent.

This is the first time in 24 years that a sitting President has lost a Primary election and it has destroyed the growing legend of Mr. Ford's invincibility at the polls. He had never before, either as Congressman from Grand Rapids, Michigan, or as President, lost an election.

Meanwhile, Mr. Jimmy Carter from Georgia picked up his fifth Primary win most convincingly, netting more than half the vote for the first time. His triumph and President Ford's defeat in a Southern state not only en-

courages the Democratic Party but gives it plenty of food for thought as it continues to decide

which would be the best standard-bearer for the November election.

Yesterday, before the polls closed in North Carolina, Mr. Reagan announced that he was cancelling all his scheduled appearances for the next week in favour of a major national televised address. Speculation was that he would either withdraw or make an eleventh-hour play for financial support to keep his efforts alive.

To-day, the Reagan senior staff are closeted with the candidate in California re-assessing the situation. The most likely outcome of their deliberations will be to redouble Mr. Reagan's efforts to win the Texas Primary on May 1, though they may now

entertain hopes for Wisconsin which votes on April 6.

New York, which holds its Primary on April 6, is not a contest as far as the President and Mr. Carter's hands and is in the balance. He had never before, either as Congressman from Grand

Rapids, Michigan, or as President,

lost an election.

Mr. Jimmy Carter yesterday

## Summit four plan pressure on Smith

BY BRIDGET BLOOM

A SUMMIT MEETING of four Presidents designed to work out what they will have an uphill task.

On arrival this afternoon from the wake of the failure of the Rhodesia Mr. Nkomo stuck to his stance of the past few months that he is the legitimate president of the ANC, and while some of the Heads of State might privately agree that he is the most directly concerned with the Rhodesian President, Machel of Mozambique, Seretse Khama of Botswana, Dr. Julius Nyerere of Tanzania, and Dr. Kaunda.

No official statement about the content of the discussion has been, or is likely to be, made. But it is thought the central issue will be intensification of all available pressures on the Rhodesian Government.

These include stepping-up of the guerrilla war, the possibility now or later of closing the Botswana border with Rhodesia, and a last-ditch attempt to unite the two warring factions of the Rhodesian African National Council.

Also in Lusaka is Mr. Joshua Nkomo, leader of the internal wing of the ANC, and Bishop Muzorewa, president of the external wing. But the bishop's colleague, the Rev. N. Sithole, is not here. Nor, it appears, are representatives of the guerrillas who are at present operating from Mozambique and who owe allegiance to neither ANC faction.

It was not clear, as the talks began, whether any guerrillas who operate from Mozambique, owing formal allegiance to neither ANC faction, are here.

It is known that Dr. Nyerere, at whose request the meeting is being held, is keen to try once again to unite the political wings of the ANC, at least in substantial role for Commonwealth member-States, which

"third force," although both he are keen to support the former

Portuguese colony's actions with practical assistance, and though no total value has been put on the package, it is likely to be more than \$50m, which Mozambique has herself requested from the UN.

Mr. Ramphal will report to the general run of Tubes' industrial activities—in engineering and electricals—has been

closed to 1974 levels in July.

In the long run, Mozambique is desperately short of skilled manpower, a factor already causing problems in estimating the cost of sanctions. Commonwealth countries may be asked to provide a team of experts to help revive farming, particularly sugar, drastically affected by the exodus of Portuguese settlers.

A UN team will try to Mozambique next week to determine priorities for an international aid programme. A further meeting of the Commonwealth Sanctions Committee has been called in London for next Wednesday. Members have been asked to submit their own proposals for aid.

However, there are very considerable difficulties in the way of such action since not only Rhodesia but also Zaire uses the Botswana border. It seems unlikely that the Botswana border could be closed until the alternative route, the Benguela link across Angola, is reopened.

Quentin Peel writes: Mr. Shridath Ramphal, the Commonwealth Secretary-General is to have talks today with Dr. Kurt Waldheim, the UN Secretary-General on providing aid to

General to cover the cost of imposing economic sanctions against Rhodesia.

He is likely to propose a joint backing for the guerrillas who are at present operating from Mozambique and who owe allegiance to neither ANC faction.

Individual companies are not declared their intentions, but a number of alternatives are being considered. Importers, for instance, are looking at the feasibility of setting up co-operatives to buy and run wharves for their members' shipments.

These, they believe, could qualify them for an exemption

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